

CONSULTATIVE DRAFT

**PACIFIC REGIONAL ORGANISATIONS -
PACIFIC PLAN IMPLEMENTATION AND REPORTING**

BACKGROUND

In October 2005, Forum Leaders endorsed the Pacific Plan for strengthening regional cooperation and integration. All initiatives identified under the Pacific Plan are being 'actioned' between 2006-2008 to:

- (i) progress regional development in line with the Plan's strategic objectives;
- (ii) demonstrate the benefits of regionalism; and
- (iii) provide reports to Leaders on the implementation of the Plan on a quarterly basis.

For those initiatives for:

Immediate implementation: Many are grounded in current activities or mandates. Their prioritisation under the Pacific Plan is expected to intensify focus on their achievement and concentrate country and partner efforts. Others are new activities which have been considered as critical for regional attention and will require immediate resourcing, or changes to current resourcing, if gains are to be made in the next three years.

Agreement in principle: the development and formal approval of a full proposal is required. For 14 of these initiatives, cost benefit assessments have already been undertaken and resourcing is required to develop these reports into feasibility or design studies for formal approval. For the remaining initiatives, pre-feasibility or cost benefit assessments require resourcing as a first step.

Further analysis: resources are required for consultation and assessment to establish whether a regional approach is appropriate for further development.

In addition to these initiatives, there are other agreed strategic policies and initiatives already in place which require strengthening (see Pacific Plan Background Paper 2B). While these initiatives are not specifically identified in the Pacific Plan list of regional priorities, they are complementary to them and will also contribute to achieving the Strategic Objectives of the Plan.

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IMPLEMENTATION STRATEGY

At the regional level, coordination of the implementation of the Pacific Plan is, in the first instance, the responsibility of the Pacific Islands Forum Secretariat. This is consistent with the 2004 decision by Leaders that the primary functions of the Secretariat are to provide policy advice, coordination and assistance in implementing their decisions. The Secretariat has therefore been restructured to more effectively undertake these responsibilities.

Political oversight and guidance to the Secretariat is provided by a Pacific Plan Action Committee (PPAC), chaired by the Forum Chair and comprising representatives of all Pacific Island Forum Countries. The Forum Chair (as Chair of the PPAC), will report to Leaders on the implementation of the Plan on a quarterly basis. A small implementation unit (the Pacific Plan Office - PPO), reporting directly to one of the Deputies Secretary General, has been established in the Secretariat to support the PPAC and progress the Plan.

Overall implementation of Pacific Plan initiatives will be reviewed annually by Leaders who will receive a report, prepared in consultation with members of the PPAC, from the Chair and the Secretary General prior to the Leaders' meeting. The report to Leaders will include recommendations on future directions for the Plan.

A Pacific Plan Fund has been established, with the assistance of development partners and international bodies, to manage the coordination of implementation activities and processes through the PPAC.

A stocktake is being compiled of activities currently undertaken and planned across the region in relation to the Pacific Plan initiatives. This includes those commitments made (regional and international), and activities undertaken by national governments, donors, regional organisations and multilateral agencies and international organisations. It also includes a profile of activities of regional NSAs. This is a critical undertaking if the Plan is to be implemented in a coordinated manner with partners and without resource duplication. It is envisaged that this stocktake will be continually updated and developed into a regional database.

The progress of the Pacific Plan will be measured by monitoring and evaluation of initiatives in meeting the Plan's Strategic Objectives. Success indicators have been developed to suit the Pacific regional context, as well as to allow for the measurement of nationally and globally agreed targets, such as the Millennium Development Goals (MDGs). The Secretary General will also convene a reference group, including non-state representatives, to provide independent feedback and advice on progress. Additionally, an independent comprehensive review of progress will be conducted every three years.

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ROLE/RESPONSIBILITIES OF THE PACIFIC PLAN OFFICE (PPO)

In supporting the PPAC and the overall implementation and monitoring of the Plan, the PPO has the following coordination and reporting roles/responsibilities:

- Primary responsibility for the following Pacific Plan Implementation Initiatives:
 - Increased national ownership and commitment to regional approaches, plans, policies and programmes. This specifically includes:
 - Development and implementation of national policies and strategies on regionalism that include clear statements of national interests, and the establishment of appropriate national mechanisms and approaches (14.1).
 - Development of a regional mechanism to implement and review the list of regional initiatives approved by Leaders, and identify issues, gaps, organisational and resource synergies (14.2).
 - Increased Pacific and international partnerships to support regionalism. This specifically includes:
 - Develop and implement a regional institutional framework or architecture that is appropriate for the new forms of regionalism in the Pacific and the implementation of the Plan (15.2);
 - Building stronger partnerships with national and regional stakeholders, and with development partners. This may include an annual outcomes-oriented process with representatives from the business sector, academia, media and civil society organisations, to provide feedback to Leaders and a platform for wider debate on Pacific regionalism and the longer term direction of the Pacific Plan (15.3).
 - Establishment of volunteer schemes and other forms of regional exchanges and sharing of services and expertise for regional capacity building (15.4).
- Development of a stocktake and database of activities (including resourcing), currently undertaken and planned across the region in relation to Pacific Plan initiatives.
- Overall coordination of and reporting on the *implementation* of Pacific Plan initiatives.
- Overall coordination of and reporting on the *monitoring and evaluation* of Pacific Plan initiatives.
- Drafting of quarterly and annual *reporting* for the Secretary General and Chair to Leaders, including final clearance through CROP Heads.

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- Secretariat support to the PPAC.
- Management of the Pacific Plan Fund.
- Provision of programming and resourcing advice to staff, regional organisations, governments, NSAs and development partners on Pacific Plan implementation.

It is not the responsibility of the PPO to implement specific Pacific Plan initiatives (other than those highlighted above), or to assess and develop specific projects relating to the Plan.

ROLE/RESPONSIBILITIES OF PACIFIC REGIONAL ORGANISATIONS

In implementing Pacific Plan initiatives, regional organisations have the following operational roles/responsibilities:

- Primary responsibility for the implementation of Pacific Plan initiatives under the Forum's four pillars of economic growth, sustainable development, good governance and security. Attachment A summarises lead agencies **in the context of coordinated program approaches through working groups and other mechanisms in the interest of developing a regional institutional framework appropriate to the new forms of regionalism under the Pacific Plan.**
- Provision of information to support the ongoing development and maintenance of a stocktake and database of activities relating to Pacific Plan initiatives.
- Provision of timely information to PIFS on the implementation of activities.
- Provision of timely information to PIFS on the monitoring and evaluation of activities.
- Involvement with the development and implementation of a regional institutional framework or architecture that is appropriate for the new forms of regionalism in the Pacific and the implementation of the Plan (15.2).

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ROLE OF PIFS PROFESSIONAL STAFF

At the regional level, coordination of the implementation of the Pacific Plan is, in the first instance, the responsibility of the Pacific Islands Forum Secretariat. This is consistent with the 2004 decision by Leaders that the primary functions of the Secretariat are to provide policy advice, coordination and assistance in implementing their decisions. The Secretariat has therefore been restructured to more effectively undertake these responsibilities.

- Where PIFS has a Lead role, program areas are responsible for: (i) implementation of initiatives; (ii) coordination with other agencies & partners; and (iii) providing regular reporting and information for M&E.
- Where PIFS is a collaborating agency, program areas are responsible for: (i) coordination with other agencies & partners; and (ii) providing regular reporting & information for M&E.
- In other words, ALL Professional staff are responsible for management of ALL Pacific Plan initiatives under their program areas and for coordinating required reporting against milestones and information on M&E to the Pacific Plan Office. Where PIFS is the Lead agency, Professional staff are also responsible for the implementation of initiatives. Where PIFS is the collaborating agency, Professional staff have a coordinating/quality control role in reporting.
- PIFS professional staff must ensure that final reporting is supported by Lead agencies.

RESOURCING

The Pacific Plan Fund has been established to, in the first instance, *manage* the coordination of the implementation of initiatives through the PPAC and to support national ownership and partnership building programs. It is not for the implementation of Pacific Plan thematic initiatives (i.e., those under the four themes of economic growth, sustainable development, good governance and security) which should continue to be channelled to or through the implementing organizations and programs.

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Attachment A

Pacific Regional Organisations Pacific Plan Implementation and Reporting

Economic Growth:

Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies – Partners (partners with current commitments bolded)
1.1 Expand market for trade in goods under SPARTECA, PICTA and PACER and with non-Forum trading partners	<ul style="list-style-type: none"> • Progress reports for 2006 and 2007. 	✓			Ongoing activity with new focus requiring re-allocation of resources	PIFS, OCO, SPC, USP, NSAs	Aust/ NZ/ China
1.2 Integrate trade in services, including temporary movement of labour, into the Pacific Island Countries Trade Agreement (PICTA) and the Economic Partnership Agreement (EPA).	<ul style="list-style-type: none"> • PICTA and EPA agreements include trade in services, including the temporary movement of labour, by January 2008. • Progress reports for 2006 and 2007. 	✓			Ongoing activity with new focus requiring re-allocation of resources	PIFS, SPC, SPTO, PIDC, USP, NSAs	ComSec/ ILO/ EU/ Aust/ NZ

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Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies – Partners (partners with current commitments bolded)
1.3 Implement the Regional Trade Facilitation Programme in a timely and effective way.	<ul style="list-style-type: none"> • RTFP implemented by end of 2008, with regard to improvements in quarantine, customs, and standards & conformance. (Coverage to include capacity building, joint ventures for value adding, trade promotion, computerised systems and structural reform.) • Progress reports for 2006 and 2007. 	✓			Ongoing activity	PIFS, SPC, OCO	Aust/ NZ
1.4 Investigate the potential impacts under the Pacific Agreement on Closer Economic Relations (PACER) of a move towards a comprehensive framework for trade (including services) and economic cooperation, between Australia, New Zealand and Forum Island Countries.	<ul style="list-style-type: none"> • Forum Trade Ministers and Forum Leaders consider in 2006 the outcomes of the agreed joint study. (If the move towards a comprehensive framework is endorsed, preparations will be made for negotiations and a negotiation timetable agreed.) 	✓			New activity – funding and resources required	PIFS, USP, SPC, NSAs	Aust/ NZ/ ComSec
1.5 Maximise sustainable returns from fisheries by developing an ecosystem based fisheries management planning framework; encouraging effective fisheries development, including value-adding activities; and collaborating to ensure legislation and access frameworks are harmonised.	<ul style="list-style-type: none"> • Management planning framework developed by mid-2006. • Proposals developed and submitted to the 2006 Forum for fisheries development, including value-adding, activities. <p>Fisheries legislation and access frameworks benchmarked during 2006 and a programme developed to resolve inconsistencies.</p>		✓		Ongoing activity with new focus requiring re-allocation of resources	SPC, FFA, PIFS, SPREP, USP, NSAs	EU/ ADB/FAO/ France/ NZ/ Aust/ US/ Japan/ Taiwan (ROC)/ New Caledonia/ China

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Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies – Partners (partners with current commitments bolded)
1.6 Develop proposals or strategies for the bulk purchasing, storage and distribution of key import commodities, such as petroleum and pharmaceuticals. (Linked to MDG 8)	<ul style="list-style-type: none"> • Bulk purchasing proposal for petroleum developed for consideration by the 2006 Forum. • Progress report on other items to be submitted in 2006 and 2007. 	✓		✓	New activity – funding and resources required	PIFS, PPA, USP, SOPAC, SPC, NSAs	China/ India/ UNESCO
1.7 Implement the regional tourism marketing and investment plan.	<ul style="list-style-type: none"> • Proposal submitted for the consideration of 2006 Forum. 		✓		New activity – funding and resources required	SPTO, USP, SPC, PIFS, NSAs	Aust/ NZ/ France/ China/ EU

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2.1 Implement the Forum Principles on Regional Transport Services (FPRTS) including development of the Pacific Aviation Safety Office (PASO).	<ul style="list-style-type: none"> • FPRTS implemented, including PASO, by end of 2008. (Coverage to include franchising shipping services and integrating the development of ports.) • Progress reports for 2006 and 2007. 	✓			Ongoing activity	PIFS, PASO, SPC	Aust/ ADB/ ICAO/ FAA
2.2 Implement a regional digital strategy for improving information and communication technology (ICT). (Linked to MDG 8)	<ul style="list-style-type: none"> • Digital strategy developed and submitted to 2005 Forum for approval; and Ministerial meeting to consider and approve implementation plan held in 2006. (Coverage to include liberalisation and market friendly regulation; a central pool of specialists; training and access to distance learning; information and telecommunications security; audio broadcasting; communication strategy; & equity.) 		✓		New activity – funding and resources required	PIFS, SPC, SOPAC, USP, SPTO, PITA, FFA, SPREP, PICISOC, PINA, PIPSO, ESCAP, NSAs	Aust/ NZ/ World Bank/ UNDP/ Japan/ India/ Korea/ China/ UNESCAP/ France/ UNESCO/ APT

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Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies – Partners (partners with current commitments bolded)
3.1 Support private sector mechanisms including through the Pacific Islands Private Sector Organisation (PIPSO).	<ul style="list-style-type: none"> • PIPSO Steering Group to identify priority reform needs and develop public-private partnerships. (Coverage to include utilities and services and potential for development of an industries assistance commission.) • Progress reports to the annual FEMM. 	✓			New activity – funding and resources required	PIFS, PIPSO, USP, SOPAC, SPC, NSAs	India/ FIAS/ SPPF (IFC)/ ADB/ EU

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Sustainable Development:

Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies – Partners (partners with current commitments bolded)
<i>4. Other regional initiatives contribute to reducing poverty and will be monitored and evaluated for their contribution to achieving this Strategic Objective. (Linked to MDG 1)</i>						SPC, PIFS, NSAs	ADB
5.1 Develop and implement National Sustainable Development Strategies (NSDS), using appropriate cross-cutting and Pacific relevant indicators. (Linked to MDG 7)	<ul style="list-style-type: none"> • National Sustainable Development Strategies developed and implemented for all member countries by the end of 2008. • Progress reports in 2006 and 2007. 	✓			Ongoing activity with new focus requiring re-allocation of resources	PIFS, SPC, SOPAC, SPREP, SPTO, FFA, NSAs	ADB/ UNDP/ UNESCAP/ UNDESA/ NZ/ Aust

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Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies – Partners (partners with current commitments bolded)
5.2 Develop and implement national and regional conservation and management measures for the sustainable utilisation of fisheries resources. (Linked to MDG 7)	<ul style="list-style-type: none"> Progress reports in 2006 and 2007. 	✓			Ongoing activity with new focus requiring re-allocation of resources	FFA, SPC, PIFS, USP, SOPAC, SPREP, NSAs	EU/ ADB/ France/ GEF/ Aust/ NZ/ FAO/ WCPFC
5.3 Develop and implement policies and plans for waste management (Linked to MDG 7)	<ul style="list-style-type: none"> Regional waste management policies and plans implemented by the end of 2008, with progress reports in 2006 and 2007. 	✓			Ongoing activity	SPREP, SOPAC, SPC, USP, PIFS, NSAs	ADB/ Japan/ EU/ UNEP/ UNDP/ China
5.4 Implement the Pacific Islands Energy Policy and associated Strategic Action Plan to provide available, reliable, affordable, and environmentally sound energy for the sustainable development of all Pacific island communities	<ul style="list-style-type: none"> Regional energy policies and plans implemented by the end of 2008, with progress reports in 2006 and 2007. 	✓			Ongoing activity	SOPAC, SPREP, PIFS, USP, SPTO, PPA, NSAs	EU/ Japan/ France/ UNDP/ GEF

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<p>5.5 Continue development of adaptation and mitigation efforts linked to the Pacific Climate Change Framework 2006-2015 and the Pacific Disaster Risk Reduction and Disaster Management Framework for Action 2006-2015; including public awareness, capacity building and improving governance, risk and vulnerability assessments, and, should a genuine need arise, consideration of measures to address population dislocation. (Linked to MDG 7)</p>	<ul style="list-style-type: none"> Adaptation and mitigation proposals developed and submitted to the 2006 Forum. 		✓		Ongoing activity	SPREP, SOPAC, PIFS, USP, SPC, NSAs	NZ/ US/ Aust/ China/ EU/ World Bank/ UNEP/ UNDP/ UNOPS/ MLFS

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5.6 Facilitate international financing for sustainable development, biodiversity and environmental protection and climate change in the Pacific including through the Global Environment Facility (Linked to MDG 7)	<ul style="list-style-type: none"> Progress reports in 2006 and 2007. 	✓			Ongoing activity	SPREP , PIFS, USP, SOPAC, NSAs	GEF, UNEP, UNDP
6.1 Harmonise approaches in the health sector under the <i>Samoa Commitment</i> including: implementing the HIV/AIDS and STI Strategy; a stronger focus on non-communicable diseases; and agreement on health worker recruitment. (Linked to MDGs 4, 5 & 6)	<ul style="list-style-type: none"> Health sector approaches harmonised by end of 2008. (Coverage to include training, facilities, immunisation targets, non-communicable diseases under the <i>Tonga Commitment</i>, conventional & traditional medicines, information, primary health, dengue control, child & maternal health, tobacco, & mental health.) Progress reports in 2006 and 2007. 	✓			Ongoing activity with new focus requiring re-allocation of resources and new funding	SPC , PIFS, USP, FSMed, SOPAC, SPREP , SPTO, NSAs	Aust/ NZ/ Japan/ France/ US/ UNICEF/ WHO/ UNFPA/ ADB/ UNAIDS/ UNDP/ ILO

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<p>7.1 Harmonise approaches in the education sector including: upgrading secondary curricula and examination systems (including for vocational training); standardising a regional leaving certificate; and coordinating support for basic education through the Forum Basic Education Action Plan (FBEAP), and using the Pacific Regional Initiatives for the Delivery of basic Education (PRIDE) as a model. (Linked to MDG 2)</p>	<ul style="list-style-type: none"> Proposals or progress reports submitted to the 2006 Forum for the upgrade of secondary curricula and examination system developed (including for vocational training, good governance); standardised regional leaving certificate; the coordination of basic education activities through FBEAP; and the use of PRIDE as a model. 		✓		<p>Ongoing activity with new focus requiring re-allocation of resources</p>	<p>SPBEA, USP, PIFS, SPC, FSMed, SOPAC, SPREP, NSAs</p>	<p>ADB/ EU/ NZ/ UNICEF/ UNESCO/ Japan/ Taiwan (ROC)</p>

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Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies – Partners (partners with current commitments bolded)
7.2 Investigate the potential for expanding regional technical and vocational education training (TVET) programmes (including establishment of an Australian Pacific Islands Technical College in the Pacific region) to take advantage of opportunities in health care, seafaring, hospitality/tourism, peacekeeping, etc; for enhancing and standardising regional training programmes; and for ensuring the portability of technical qualifications.	<ul style="list-style-type: none"> • Stocktake/inventory of TVET institutions completed. • Proposal developed for expanding programmes in specified areas. • Proposal for enhancing and standardising regional training programmes in nursing developed for consideration by the 2006 Forum. • Proposal developed for expanding regional police peacekeeping training opportunities, drawing on experience and using facilities already available in the region. • Further analysis completed for other areas & proposals submitted in 2007. • Report submitted to 2006 Education Ministers' meeting on the potential of establishing an Australian Pacific Islands Technical College. 	✓	✓	✓	New activity – funding and resources required	PIFS, SPC/ PATVET, USP, SPBEA, SPTO, NSAs	ADB/ EU/ NZ/ Japan/ Aust/ France

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7.3 Deliver specific studies and scholarships on regionalism, pro-poor economic growth, peace and conflict, traditional structures, leadership, gender-specific indicators, and cultural policy to support regional cooperation and integration.	<ul style="list-style-type: none"> Studies and scholarships on specific regionalism issues mainstreamed by the end of 2008 with progress reports in 2006 and 2007. 		✓		New activity – funding and resources required	USP, PIFS, SPC, NSAs	NZ/ Aust/ ADB/ EU/ Japan/ UNDP
8. Other regional initiatives contribute to improving gender equity and will be monitored and evaluated for their contribution to achieving this Strategic Objective. These include 5.1, 6.1, 7.3, 12.1, 12.4, 12.5, 13.3, 14.1, and particularly 12.6. (Linked to MDG 3)						PIFS, SPC, NSAs	

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9.1 Enhance advocacy for and coordination of youth programmes and monitor the status of youth. (Linked to MDG 8)	<ul style="list-style-type: none"> • Proposal underway/implemented. (Coverage to include: a youth leadership congress, life-skills training, youth contribution to food security, and partnerships with community leaders and Faith Based Organisations). • Progress reports on youth programmes to Forum. 	✓			Ongoing activity with new focus requiring re-allocation of resources	SPC , USP, PIFS, NSAs	UNDP/ UNICEF/ UNFPA/ UNESCO/ CYP/ UNIFEM/ WHO/ YSF/ ILO
10.1 Enhance regional sporting networks to support the developmental role of sport.	<ul style="list-style-type: none"> • Proposal implemented with progress reports to the Forum. 	✓			Ongoing activity with new focus requiring re-allocation of resources	USP , ONOC, PIFS, SPC, SPGC, NSAs	ONOC/ OFC/ NZ/ Aust/ IRB/ FIFA

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10.2 Create a regional sporting institute.	<ul style="list-style-type: none"> Further analysis required, with possible proposal to go the 2006 or 2007 Forum for endorsement. (Coverage to include sports initiatives for people with disabilities.) 			✓	New activity – funding and resources required	USP , ONOC, SPGC, PIFS, NSAs	NZ/ Aust
11.1 Develop a strategy to maintain and strengthen Pacific cultural identity.	<ul style="list-style-type: none"> Strategy developed and submitted to the 2006 Forum for approval. (Coverage to include the determination of measurable indicators.) 		✓		Ongoing activity with new focus requiring re-allocation of resources	SPC , USP, PIFS, NSAs, PIMA	UNESCO/ ComSec/ France/ Taiwan (ROC)/ NZ

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11.2 Create an institution to advocate for and protect traditional knowledge and intellectual property rights.	<ul style="list-style-type: none"> Further analysis required with possible proposal to go to the 2006 or 2007 Forum for endorsement. (Coverage to include sui generis property rights, national heritage plans, patents, and trademarks, taking fully into account work done by the World Intellectual Property Organisation (WIPO) and other relevant international organisations.) 			✓	New activity – funding and resources required	SPC, USP, PIFS, SPREP, PILOM, NSAs	UNESCO/ WIPO/ ComSec

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Good Governance: (Note: USP is responsible to determine values of governance indicators)

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12.1 Support or establish the regional consolidation of commitments to key institutions such as audit and ombudsman offices, customs, leadership codes, anti-corruption institutions and departments of attorneys general; including through judicial training and education.	<ul style="list-style-type: none"> Proposal implemented with progress reports to the Forum. (Coverage to include the establishment of: a regional ombudsman and other human rights mechanisms to support the implementation of the Forum's Principles of Good Leadership and Accountability; a regional audit service to support integrity and oversight; regional capacity to assist collection of customs revenue; a regional anti-corruption agency with associated legislation - different legal systems to be accounted for) 	✓		✓	New activity – funding and resources required	PIFS, USP, SPC, NSAs	Aust/ NZ/ ADB/ UNDP/ PFTAC/ EU/ ComSec

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Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies – Partners (partners with current commitments bolded)
12.2 Support the Forum Principles of Good Leadership and Accountability.	<ul style="list-style-type: none"> • Develop an equitable leadership enhancement and advancement programme by 2006. • Progress reports on Forum principles and codes to the Forum. 	✓			Ongoing activity with new focus requiring re-allocation of resources	PIFS, USP, SPC, NSAs	ADB/ UNDP/ EU/ ComSec/ Aust/ PFTAC

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Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies – Partners (partners with current commitments bolded)
12.3 Enhance governance mechanisms, including in resource management, and in the harmonisation of traditional and modern values and structures.	<ul style="list-style-type: none"> Support the close coordination of existing initiatives including the USP's Pacific Institute of Advanced Studies in Development and Governance. (Coverage to include: investigation of harmonisation of traditional and modern governance values and structures; strengthening of traditional courts; media; freedom of information; enhancing Parliamentary effectiveness; training in peace building and conflict resolution; models for land ownership, tenure and use; good governance education; scrutiny of national initiatives impacting on the region; peer review mechanisms; and the development and monitoring of governance indicators). 	✓			Ongoing activity with new focus requiring re-allocation of resources	PIFS, USP, SPC, FFA, SOPAC, NSAs	ADB/ UNDP/ EU/ ComSec/ Aust

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Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies – Partners (partners with current commitments bolded)
12.4 Upgrade and extend country and regional statistical information systems and databases across all sectors.	<ul style="list-style-type: none"> Country and regional statistical information systems and databases upgraded and extended by end of 2008. (Coverage to include the harmonisation of standards, policies for access, information sharing, dissemination of information on poverty, judicial information and technology services, and the retention of historically significant records.) Progress reports in 2006 and 2007. 	✓			Ongoing activity with new focus requiring re-allocation of resources	SPC, USP, PIFS, SOPAC, SPREP, NSAs	ADB/ UNDP/ UNSIAP/ PFTAC/ Aust/ Taiwan (ROC)/ Japan/ UNFPA/ NZ/ US/ France/ EU

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Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies – Partners (partners with current commitments bolded)
12.5 Where appropriate, ratify and implement international and regional human rights conventions, covenants and agreements; and support for meeting reporting and other requirements.	<ul style="list-style-type: none"> Regional support mechanism established by the 2006 Forum. (Coverage to include the drafting, harmonisation and promotion of awareness of rights-based domestic legislation within the Pacific, including: CEDAW on gender; CRC on children; CERD on racial discrimination; ILO Convention 169 on rights of indigenous peoples; Article 50 of the Cotonou Agreement on labour rights; 1990 International Convention on the Rights of Migrant Workers and their families; the Biwako Millennium Framework for people with disabilities; UNSCR1325 involving men and women in conflict resolution; human rights; and reciprocal enforcement.) Full implementation by end of 2008 with progress reports to Forum in 2006 and 2007. 	✓			New activity – funding and resources required	PIFS, USP, SPC, NSAs	UN agencies (OHCHR)/ UNDP/ NZ

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Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies – Partners (partners with current commitments bolded)
12.6 Develop a strategy to support participatory democracy and consultative decision-making (including NSAs, youth, women and disabled), and electoral process.	<ul style="list-style-type: none"> Strategy developed and submitted to the 2006 Forum for approval. (Coverage to include electoral processes.) 		✓		New activity – funding and resources required	PIFS, USP, SPC, NSAs	UNDP/NZ
12.7 Develop common approaches to financial regulation, including through alignment of legislation and/or pursuit of common prudential capacities.	<ul style="list-style-type: none"> Proposal developed and submitted to the 2006 Forum for approval. (Coverage to include the setting up of a regional banking supervision body). 		✓		New activity – funding and resources required	PIFS, USP, NSAs	Aust/ ADB/ PFTAC

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Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies – Partners (partners with current commitments bolded)
12.8 Establish an accountable and independent macro-economic and micro-economic technical assistance mechanism (including statistics), to strengthen treasury and finance functions and provide economic analysis.	<ul style="list-style-type: none"> Further analysis may be needed with possible proposal going to the Forum in 2006 or 2007. 			✓	Ongoing activity with new focus requiring re-allocation of resources	PIFS, SPC, USP, NSAs	ADB/ Aust/ Japan/ IMF/ NZ/ UNDP/ PFTAC

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Security:

Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies – Partners (partners with current commitments bolded)
13.1 Develop and implement strategies and associated legislation for maritime and aviation security and surveillance.	<ul style="list-style-type: none"> Regional strategies and associated legislation developed and implemented by end of 2008. (Coverage to include the International Civil Aviation Organization (ICAO) security regulations; International Shipping and Port Security Code (ISPS); regular compliance audits, specific training; and the use of Fijian and Tongan navies for surveillance.) Progress reports in 2006 and 2007. 	✓			Ongoing activity	SPC, PASO, PIFS	Aust/ Japan/ US/ NZ/ France/ IMO
13.2 Implement the Pacific Islands Regional Security Technical Cooperation Strategy (PIRSTCS) in border security, including for trans-national crime, bio-security, and mentoring for national financial intelligence units.	<ul style="list-style-type: none"> PIRSTCS strategies implemented by end of 2008 with progress reports to be submitted in 2006 and 2007. (Coverage to include harmonisation of planning regimes and information sharing between regional law enforcement agencies and upgrade of intelligence services). 	✓			Ongoing activity	PIFS, SPC, OCO, PIDC	Aust/ NZ/ US/ China/ Japan/ IMF/ UNODC/ ComSec

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Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies – Partners (partners with current commitments bolded)
13.3 Strengthen law enforcement training (e.g. regional policing initiative), coordination and attachments.	<ul style="list-style-type: none"> Regional training courses, coordination initiatives and attachments upgraded by the end of 2008. (Coverage to include: customs; immigration; intelligence; family, domestic, gender and sexual violence; human rights; juvenile justice; drug control; exclusive economic zone (EEZ) patrol programmes; accountability mechanisms; and military police.) Progress reports in 2006 and 2007. 	✓			Ongoing activity with new focus requiring re-allocation of resources	PIFS , USP, SPC	Aust/ NZ/ US/ Japan/ IMF
13.4 Develop and implement policies and plans for the mitigation and management of natural disasters.	<ul style="list-style-type: none"> Regional policies and plans implemented by the end of 2008 with progress reports in 2006 and 2007. 	✓			Ongoing activity	SOPAC , PIFS, USP, SPREP, SPC, NSAs	EU/ Aust/ NZ/ France/ Japan/ China

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Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies - Partners (partners with current commitments bolded)
13.5 Develop policies and plans for urbanisation, bio-security and safety.	<ul style="list-style-type: none"> • Policies and plans developed for consideration of the Forum in 2006, taking into account the Pacific Urbanisation Agenda. 		✓		Ongoing activity with new focus requiring re-allocation of resources	SPC, PIFS, USP, SOPAC, NSAs	UN-Habitat/ UNESCO/ UNESCAP/ EU/ Aust/ NZ/ US/ Japan/ China/ France

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Implementation:

Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies – Partners (partners with current commitments bolded)
14.1 Develop and implement national policies and strategies on regionalism that include clear statements of national interests, and the establishment of appropriate national mechanisms and approaches.	<ul style="list-style-type: none"> Coverage to include the undertaking, dissemination and use of cost-benefit analyses of regional activities, including social (for poverty, gender and youth) and environmental impact and risks. Policies and strategies developed for all members by the end of 2008 with progress reports in 2006 and 2007. 	✓			New activity – funding and resources required	PIFS, FFA, FSMed, SOPAC, SPBEA, SPTO, SPC, SPREP, USP, NSAs	Aust/ NZ/ ADB/ EU
14.2 Develop a regional mechanism to implement and review the list of regional initiatives approved by Leaders, and identify issues, gaps, organisational and resource synergies.	<ul style="list-style-type: none"> Mechanism established. (Coverage to include the political, organisational and resource commitments required of individual governments and service delivery agencies with, as applicable, development partner support.) Quarterly reporting. 	✓			New activity – funding and resources required	PIFS, FFA, FSMed, SOPAC, SPBEA, SPTO, SPC, SPREP, USP, NSAs	Aust/ NZ

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Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies – Partners (partners with current commitments bolded)
15.1 Develop and implement special Small Island States regional or sub-regional work programmes in employment, aviation, shipping, tourism (including product development), capacity building, and investigation of the feasibility of establishing an alternative financing facility to make soft loans available. (Linked to MDG 8)	<ul style="list-style-type: none"> Proposal for setting up special SIS programmes or units implemented and reported to the 2006 and 2007 Forums, with additional or specific programmes in the areas indicated. Analysis is needed for some of these areas. 	✓	✓		New activity – funding and resources required	PIFS , FFA, FSMed, SOPAC, SPBEA, SPTO, SPC, SPREP, USP, PPA, NSAs	NZ
15.2 Develop and implement a regional institutional framework or architecture that is appropriate for the new forms of regionalism in the Pacific and the implementation of the Plan. (Linked to MDG 8)	<ul style="list-style-type: none"> Proposal for the consideration of the 2006 Forum meeting using recommendations from the regional institutional context analysis, <i>Strengthening Regional Management</i>, and the Pacific Plan as a basis. 		✓		New activity – funding and resources required	PIFS , FFA, FSMed, SOPAC, SPBEA, SPTO, SPC, SPREP, USP, NSAs	Aust/ NZ

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Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies – Partners (partners with current commitments bolded)
<p>15.3 Build stronger partnerships with national and regional stakeholders, and with development partners. This may include an annual outcomes-oriented process with representatives from the business sector, academia, media and civil society organisations, to provide feedback to Leaders and a platform for wider debate on Pacific regionalism and the longer term direction of the Pacific Plan. (Linked to MDG 8)</p>	<ul style="list-style-type: none"> • Pacific Plan document used immediately as basis for building partnerships between Pacific territories, NSAs and development partners while some partners' specific proposals are developed for consideration and implementation in 2006. Further analysis may be needed for requirements of some of the wider partnerships before proposals are submitted for consideration in later years. • Implementation of the Pacific Plan communication strategy for public awareness campaign, using vernacular languages where possible and promoting the benefits of regionalism to countries. • Progress reports to be submitted in 2006 and 2007. 	✓	✓		New activity – funding and resources required	PIFS , FFA, FSMed, SOPAC, SPBEA, SPTO, SPC, SPREP, USP, NSAs	Aust/ NZ/ PPA

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Initiatives for the First Three Years (2006-2008)	Milestones	Implement	Agree in Principle	Further Analysis Required	Resource Requirements	Lead & Collaborating Regional Agencies* (Lead agency bolded)	Other Collaborating agencies - Partners (partners with current commitments bolded)
15.4 Establish volunteer schemes and other forms of regional exchanges and sharing of services and expertise for regional capacity building.	<ul style="list-style-type: none"> • Volunteer and regional exchange proposal developed for the consideration of the Forum in 2006. 	✓			New activity – funding and resources required	SPC , PIFS, FFA, FSMed, SOPAC, SPBEA, SPTO, SPREP, USP, PIPSO, NSAs	Aust/ NZ/ UNV

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