

**Annex 8**  
**A case study in China**



## Issues of scales in water productivity

*A case study of Zhanghe Irrigation System, China*

## Brief introduction of water saving irrigation practices in China

"Water saving irrigation" is a general term. For paddy rice, there are different forms of WSI practices in different parts of China.

- In Guangxi Province (South of China) ---- "Thin- Shallow- Wet - Sundrying"
- In Shandong Province (East of China) ---- "Control Irrigation"
- In Zhejiang Province (East of China) ---- "Thin- Exposure"
- In Hubei and Hunan Provinces (Centre China) ---- "Intermittent Submerged Irrigation"

Actually, they are similar but not the same

## Questions

1. How the on-farm WSI techniques save water?  
Reducing in the application of irrigation water to the field allows reduction in field water input and reduction in percolation and seepage (S&P).
2. What's the impact to overall system?  
Less well understood. Because the S&P flowing out of the farm without being depleted by rice can be recovered and reused at some points in the irrigation system
3. In order to understand if and how farm-level WSI techniques scale up basin-level savings, a case study was conducted in a typical large-size irrigation system with intensive rice area, Zhanghe Irrigation System (ZIS).

## Introduction of Zhanghe Irrigation System

### Zhanghe Reservoir

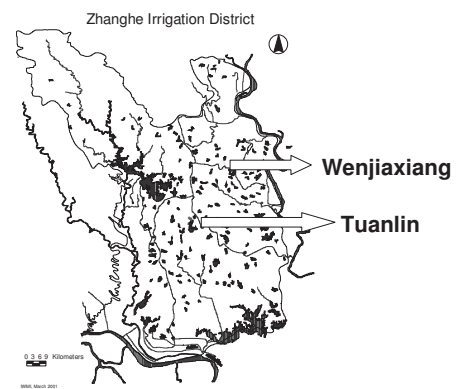
Located about 200 km west of Wuhan, Central China  
Catchment area 2212km<sup>2</sup>  
Total storage capacity 2.035 billion m<sup>3</sup>

### Zhanghe Irrigation System

Total area 5540km<sup>2</sup>; irrigated area 160,000ha  
Tens of thousands of medium & small-size reservoirs, ponds and pump stations  
Annual average precipitation 960 mm  
Main crops: rice and wheat/rapeseed

## Project Location

### Zhanghe Irrigation District



## Methodology

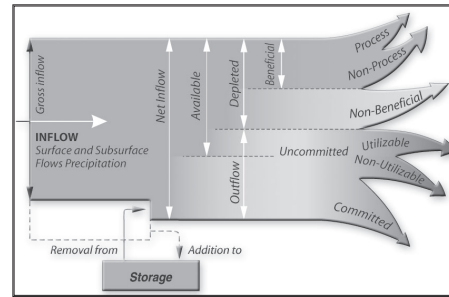
### Site selection

- Sub-basin scale: Zhanghe Irrigation System
- Main canal command scale:
- Mezzo sites and field scale:
  - Tuanlin (TL): 3 micro sites with WSI
  - Wenjiaxiang (WJX): 3 micro sites without WSI

### Performance indicators (*Water accounting*)

- $PW_{inflow} = \text{Productivity} / \text{Net inflow}$
- $PW_{ET} = \text{Productivity} / \text{ET}$
- $PW_{irrigation} = \text{Productivity} / \text{Irrigation}$

## Water accounting developed by IWMI



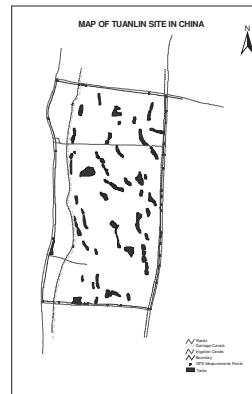
## Methodology

### Data collection

During the rice-growing season from May to September, the six micro-sites were monitored everyday.

The observations and measurements included:

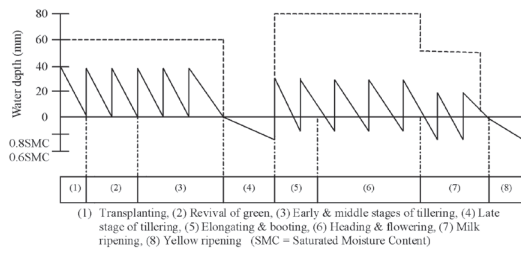
- Daily water levels in lysimeters, plastic tubes and wooden sticks
- Discharges of irrigation and drainage
- Yield



## Water Saving Irrigation Practices in ZIS

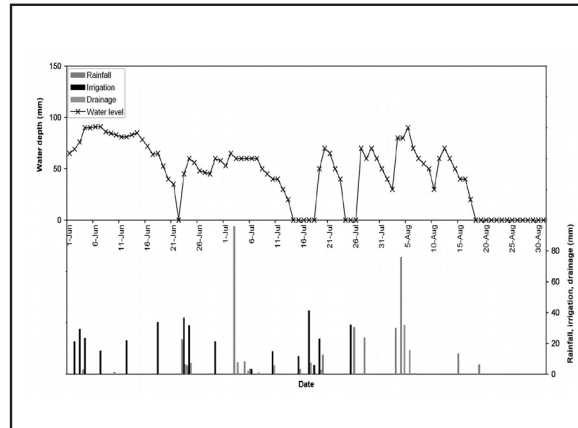
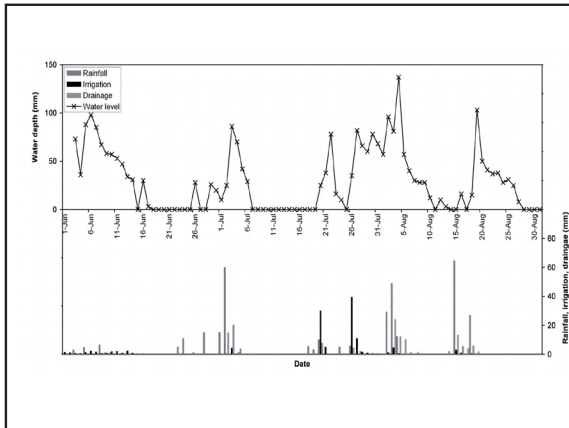
- Water saving irrigation practices in ZIS: intermittent submerged irrigation
- What is ISI
- Now Intermittent Submerged Irrigation has been spread in ZIS

## Water Saving Irrigation Practices in ZIS



## How do the farmers practice ISI?

- Water levels measured at field level to assess the actual farmer practice
- WSI practices at field level; to what extent do farmers practice ISI?



## On-farm Water Productivity

Water accounting at field scale in Tuanlin and Wenjiaxiang

## On-farm Water Productivity

### On-farm Water Productivity

#### Conclusion

1. The farmers used water (irrigation + rainfall) carefully: high depleted fraction
2. Farmers' practices were similar to ISI, but not exactly the same
3. Farmers capture most rainfall
4. Water productivity per unit irrigation water is higher for ISI than traditional practice
5. No significant yield difference between WSI and traditional irrigation, but higher water productivity

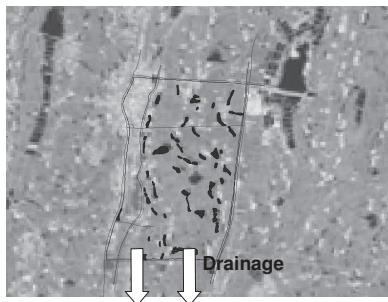
### Water Productivity at Mezzo Scale

### Water Productivity at Mezzo Scale

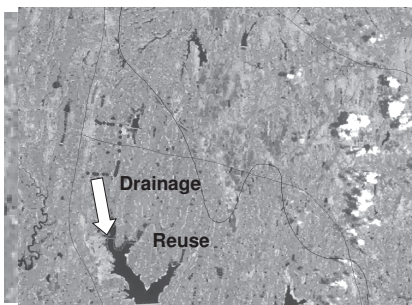
#### Conclusion

- The depleted fraction of gross inflow ranges from 0.09 to 0.20, much lower than that at the field scale
- Water productivity of irrigation water dropped sharply
- Other factors become important, such as water storage and other non-rice land uses (roads, houses, trees)
- What happens to the drainage water?

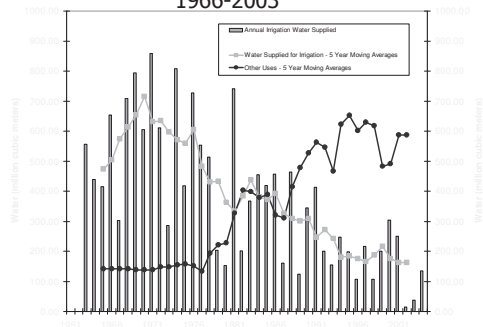
### Water Productivity at Mezzo Scale



### Water Productivity at Mezzo Scale



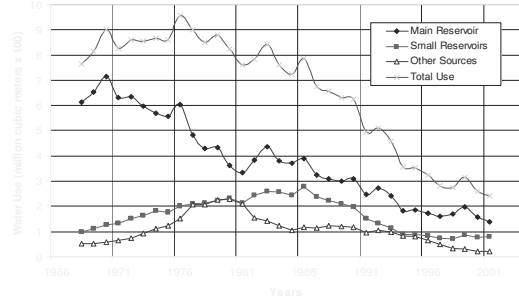
Zhanghe Reservoir, Hubei, China  
Water allocation for irrigation and other uses, 1966-2003



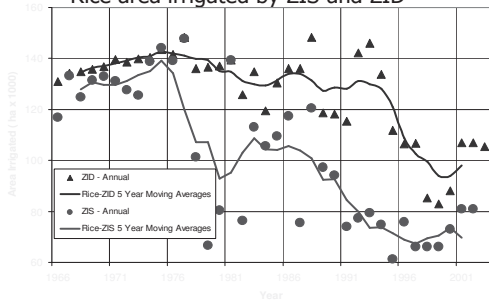
### Water inflow and releases from Zhanghe reservoir

Average Water Uses (10000 m <sup>3</sup> )								
Period	Irrigation	Industrial	Municipal	Hydro-electric	Flood control	Evaporation	Inflow	Rainfall (mm)
1966-78	60325	518	0	1135	113	12434	69387	952
1979-88	36245	3659	93	5277	11358	11943	75275	967
1989-01	22077	4789	1647	27596	15260	12171	88162	945
2002-04	6235	6348	2622	42760	3337	7953	78613	868

### Zhanghe Irrigation District, Hubei, China Water supplied for irrigation by source



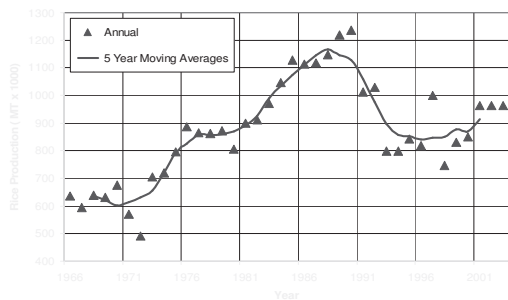
### Rice area irrigated by ZIS and ZID



### Command area irrigated by ZID and ZIS (1000 ha units)

Period	Command area		Area irrigated in ZID		Area irrigated by ZIS	
	Total	Rice	Total	Rice	Total	Rice
1966-78	150	138	143	138	134	130
1979-88	156	142	140	134	103	100
1989-01	143	125	126	112	82	76
2002-04	123	113	85	82	40	40

### Annual rice production in Zhanghe Irrigation District (1966-2001)



### Command area irrigated by ZID and ZIS (1000 ha units)

Period	Command area		Area irrigated in ZID		Area irrigated by ZIS	
	Total	Rice	Total	Rice	Total	Rice
1966-78	150	138	143	138	134	130
1979-88	156	142	140	134	103	100
1989-01	143	125	126	112	82	76
2002-04	123	113	85	82	40	40

Changes in irrigated area, planted area, production and yield in ZID and productivity of ZIS irrigation water

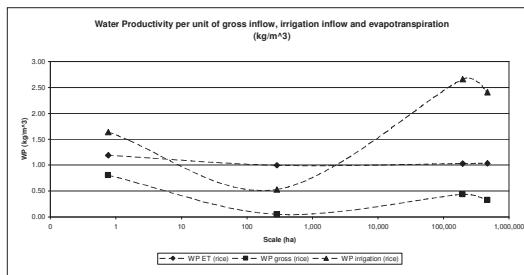
Period	Irrigated area ha X 1000	Rice area ha X 1000	Rice production Mt x 1000	Rice yield t/ha	Water supplied Mm <sup>3</sup> /100	Yield kg/cubic
1986-78	138	173	698	4.04	3.50	0.82
1979-88	134	149	1001	6.72	7.74	1.29
1989-01	112	118	994	7.98	3.95	2.35
2002-04	107	107	894	8.33	2.13	4.20

Sub-basin scale

Conclusion

- Water productivity of reservoir water increased over time
- The increase in WP has been due to several factors:
  - Economic and institutional reforms initiated in 1978
  - Shift in cropping pattern from two to one crop of rice
  - Volumetric pricing of water
  - On-farm and system WSI practices, such as ADWI
  - Development of alternate sources of water (reservoirs, ponds)
  - Recapture and reuse of return flows
- Real water savings took place

WP Trends over Scales



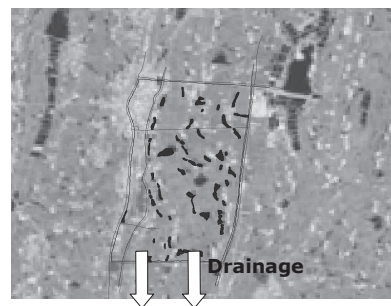
Scaling Up – Field Scale

- Water saving techniques reduce water deliveries to the field, without significantly changing yield resulting in higher water productivity per unit irrigation water
- Farmers use water (irrigation + rainfall) carefully
- Farmers capture most rainfall

Scaling Up – Mezzo Scale

- Water productivity per unit irrigation water is consistently higher under water saving techniques, however much lower than at field scale
- The total water consumed was only 9 to 20% of the total inflow, much lower than at field scale
- Other factors such as considerable drainage outflow, water storage and other non-rice land uses (roads, houses, trees) play an important role

Scaling Up – Mezzo Scale

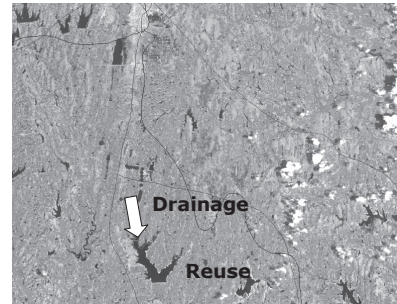




### Scaling Up - Main Canal Command Scale

- Water productivity per unit of irrigation water increased dramatically (3 to 6 times)
- Water recapturing and reuse is reflected
- Other land uses gain importance at this scale

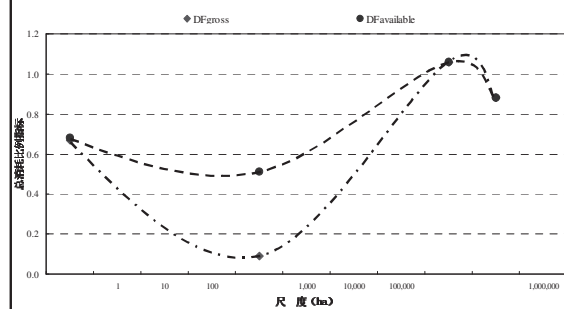
### Scaling Up - Main Canal Command Scale



### Scaling Up - Sub-Basin Scale

- Water productivity per unit of irrigation water decreased
  - However some data uncertainty about volume of irrigation water

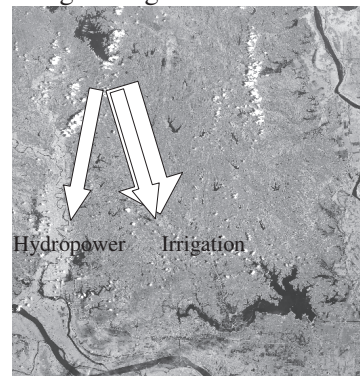
### Depleted fraction trend over scales



### Water Savings vs. Water Productivity

- The depleted fraction of inflow: **0.88** meaning only **12%** of irrigation and rainfall is flowing out of the basin!
- Can we still save water?
- Can we increase the water productivity?
- Change of Flow Paths
  - From less to more beneficial, lower to higher valued

### Zhanghe Irrigation District



Thank You!

**Annex 9**  
**List of members**  
**conducting RAP**



**The initial of RAP Field Work Assessment**  
**24 July – 26 August 2006**

**LIST OF PARTICIPANTS**

**Cambodia**

**Facilitators:**

1. Dr. Zhijun Chen Water Resources Development and Conservation Officer, FAO
2. Mr. Fongsamuth Phengphaengsy Program Officer of Irrigation, AIFP/MRCS

**Coordinator:**

3. Mr. Sok Khom AIFP coordinator, Cambodian National Mekong Committee (CNMC)

**Implementing Team:**

4. Dr. Theng Tara Director of Water Resources Management and Conservation, MOWRAM
5. Mr. Thach Sovanna Deputy Director of Water Resources Management and Conservation, MOWRAM
6. Mr. Sao Samphois Deputy Director of Administrator and Human Resources Department, MOWRAM
7. Mr. Hong Kimsan Deputy Director, Department of Water Resources and Meteorology of Battambang Province
8. Mr. Meas Peov Technical Officer of Agronomy and Agriculture Land Improvement Department, MAFF

**Lao PDR**

**Facilitators:**

1. Dr. Zhijun Chen Water Resources Development and Conservation Officer, FAO
2. Mr. Okudaira Hiroshi Senior Advisor of AIFP/MRCS
3. Mr. Fongsamuth Phengphaengsy Program Officer of Irrigation, AIFP/MRCS

**Implementing Team:**

4. Mr. Khammay Vongsathiane Deputy Director, Technical Division, Irrigation Department, MAF
5. Mr. Phouthone Siriphanthong Deputy Director, Operation and Maintenance Division, MAF
6. Mr. Saykham Phengkhammy Deputy Chief, Irrigation Section, Vientiane Capital
7. Mr. Bounhab Vongvichith Project Director, Nam Houm Irrigation Project

## Thailand

### Facilitators:

- |                                 |  |
|---------------------------------|--|
| 1. Mr. Thierry Facon            | Senior Water Management Officer, FAO     |
| 2. Mr. Okudaira Hiroshi         | Senior Advisor of AIFP/MRCS              |
| 3. Mr. Fongsamuth Phengphaengsy | Program Officer of Irrigation, AIFP/MRCS |

### Coordinator:

- |                            |  |
|----------------------------|--|
| 4. Mr. Satit Sueprasertsuk | Coordinator of AIFP, Department of Water Resources, Thai National Committee (TNMC) |
|----------------------------|--|

### Implementing Team:

- |                                |   |
|--------------------------------|---|
| 5. Mr. Chatchai Boonlue        | Director, Foreign Financed Project Administration Division, Royal Irrigation Department (RID)                                     |
| 6. Mr. Sathaporn Namamnath     | Chief of O&M Branch, Huay Luang O&M Project, Royal Irrigation Department (RID)  |
| 7. Mr. Suvech Kitchakarn       | Chief of Contracts Administration Branch, Foreign Financed Project Administration Division, Royal Irrigation Department (RID)     |
| 8. Mr. Somsak Vivithkeyoonvong | Engineer Grade 6, Foreign Financed Project Administration Division, Office of Project Planning, Royal Irrigation Department (RID) |
| 9. Mr. Pramote Phuengphian     | Irrigation Technician Grade 6, Chief of Operation and Maintenance Zone 3, Huay Luang O&M project, Royal Irrigation Department     |
| 10. Mr. Sathapat Hansakunathai | Irrigation Engineer, Royal Irrigation Department  |
| 11. Mr. Pordee Hunsodnoen      | Head of Water User Association, Huay Luang O&M project, Royal Irrigation Department   |

## Viet Nam

### Facilitators:

- |                                 |  |
|---------------------------------|--|
| 1. Mr. Thierry Facon            | Senior Water Management Officer, FAO     |
| 2. Mr. Fongsamuth Phengphaengsy | Program Officer of Irrigation, AIFP/MRCS |

### Implementing Team:

- |                           |  |
|---------------------------|--|
| 3. Dr. Vo Khac Tri        | Division Chief –Southern Institute for Water Resource Research, Ho Chi Minh City               |
| 4. Mr. To Quang Toan      | Senior staff, Southern Institute for Water Resources Research                                  |
| 5. Mr. NPham Duc Nghia    | Senior staff, Southern Institute for Water Resources Research                                  |
| 6. Mr. Ung Hong Nghi      | Deputy Director, Company for hydraulic construction exploitation, Tien Giang Province          |
| 7. Mr. Nguyen Xuan Truong | Senior staff of sub-national institute for agriculture planning & projection, Ho Chi Minh City |
| 8. Mr. Truong Van Phuong  | Technical Officer, department of Agriculture and Rural Development, Bac Lieu province          |

- 9. Ms. Huynh Dang Ngoc Lan                      Technical Officer, Southern Institute for Water Resources Research, Ho Chi Minh city
- 10. Ms. Vu Nguyen Hoang Giang                Technical Officer, Southern Institute for Water Resources Research, Ho Chi Minh city
- 11. Mr. Ung Hong Nghi                            Deputy Director of the Company of Hydraulic Construction Exploitation, Tian Giang province
- 12. Mr. Do Thanh Son                            Chief of Go Cong irrigation project, Company of Hydraulic Construction Exploitation, Tian Giang province
- 13. Mr. Huynh Hai                                Director of Department of Agriculture and Rural Development, Tien Giang province.

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# **Annex 10**

## **Procedure of field work**



# Outline of Conducting RAP

21 June 2006

## 1. Introduction

The Mekong River Commission Secretariat (MRCS) is implementing the project “*Improvement of Irrigation Efficiency on Paddy Fields in the Lower Mekong Basin (IIEPF)*” in order to contribute to improvements in irrigation efficiencies of the schemes through introduction of basic guidelines covering institutional, managerial and technical aspects of irrigation facilities operation. Rapid Appraisal Process (RAP) is proposed for evaluating irrigation system performance as one of the specific inputs provided by FAO under collaboration framework between MRCS and FAO.

Following to the RAP training workshop on 18-21 July 2006 in Vientiane, RAP is going to be conducted at the proposed pilot project site in each member country. The detailed information is described as follows.

## 2. Purposes of RAP conducting at initial stage of field observation

- On the job training : follow-up of RAP training workshop on 18-21 July 2006
- Initial assessment by RAP: estimating performance level of the pilot scheme based on available data and identify options for improvement

## 3. Date and Duration

RAP is to be conducted with 5 or 6 days (including traveling days) each in every member country. The date and duration of conducting RAP in tentative is scheduled as follows:

Lao PDR	: 24-28 July 2006	(5 days)
Cambodia	: 31 July - 5 August 2006	(6 days)
Thailand	: 07 - 12 August 2006	(6 days)
Vietnam	: 21-26 August	(6 days)

## 4. Participants

- The participants of RAP training workshop plus other field observation work team members
- One or two staff from MRCS, and
- One instructor from FAO

## 5. Venue

The RAP conducting will be held at the project site of each member country

## 6. Implementing Agency

MRCS with collaboration of FAO

## 7. Instructors

- In Laos and Cambodia : Dr. Zhijun Chen (Water Resources Development and Conservation Officer, FAO)
- In Thailand and Vietnam : Mr. Thierry Facon (Senior Water Management Officer, FAO)

## 8. Materials and Preparation

The participants are expected to bring their own personal computers (1 or 2 computers should be enough to share for the whole team members), and the training material or related handouts which provided in the training workshop on 18-21 July 2006 for reference when conducting RAP.

## 9. Issues to be clarified in advance

*For RAP:*

1. ~~Project site of Cambodia & Vietnam~~
2. ~~Traveling duration from city to project site~~
3. Appointment with WUGs, gate operators, and farmers on the field observation days
4. Points to be observed ( shown by Map)
5. etc

*For other logistics:*

6. Minibus/cars service arrangement
7. Flight time ( arrive & departure time) for participants & trainers
8. Training facilities at discussion venue (including projector, whiteboard and markers)
9. Accommodation arrangement
10. Lunch and other payment arrangement
11. etc

## 10. Prior data collection

Each pilot project shall select and analyze below basic information and data, and enter into the electric RAP worksheets before *RAP training workshop on 18-21 July 2006*, prior to the conducting of RAP:

- 1) Sheet 1-Sheet 3, for input year1-input year 3 (enter data for at least one year);
- 2) Data for line 3 to 77, and line 218 to 225 in sheet 5, project office questions;
- 3) Data for line 2 to 94 in sheet 7, WUA questions.

Attention:

- \* Make a blank copy before data entry;
- \* Only enter data into blank cells; don't touch red and blue figures and values in the sheets;
- \* Don't touch the calculation zones at the far right side of each sheet

## **Tentative Program for Conducting RAP in Lao PDR**

### Day 1: Monday (24 Jul. 2006)

08: 00 - 09: 00      Vientiane City → NumHum project  
09: 00 - 10: 30      Meet project officers for general information and checking available data  
10: 30 - 12: 00      Visit headwork: Reservoir, spillway and head regulators  
12: 00 - 13: 00      Lunch at project site  
13: 00 - 17: 00      Observe main and secondary canals: travel to down stream areas and stop at  
all cross regulators  
Interview gate operators/water masters  
17:00 - 18:00      NumHum project → Vientiane City

### Day 2: Tuesday (25 Jul. 2006)

08: 00 - 09:00      Vientiane City → NumHum project  
09: 00 - 12:00      Observe tertiary canals and field distribution systems  
Interview gate operators and farmers  
12: 00 - 13: 00      Lunch at project site  
13: 00 - 17: 00      interview heads of WUGs  
17: 00 - 18:00      NumHum project → Vientiane City

### Day 3: Wednesday (26 Jul. 2006)

08: 00 - 12: 00      Fill RAP worksheets (computer entry) at MRCS meeting room  
12: 00 - 13: 00      Lunch in Vientiane City  
13: 00 - 17: 00      Continue filling RAP worksheets  
Question and Answers

### Day 4: Thursday (27 Jul. 2006)

08:00 - 09:00      Presentation and general discussion of indicator results at MRCS meeting  
room  
09:00 - 09:30      Instruction on system improvement planning  
09:30 - 12:00      Plan system improvement  
12:00 - 13:00      Lunch in Vientiane City  
13:00 - 17:00      Continue to plan system improvement  
Presentation of system improvement plan  
Closing of RAP

### Day 5: Friday (28 Jul. 2006)

AM                      Vientiane → Bangkok (only FAO participant - Dr. Chen)

## **Tentative Program for Conducting RAP in Cambodia**

### Day 1: Monday (31 Jul. 2006)

08:15- 09:30 Bangkok (FAO) → Phnom Phenh; ? - ? Phnom Phenh → Battambang  
10:10- 12:00 Vientiane (MRCS) → Phnom Phenh; 12:00-17:00 Phnom Phenh → Battambang

### Day 2: Tuesday (1 Aug.2006)

08: 00 - 09:00 Battambang town → Komping Pouy Project  
09: 00 - 10:00 Meet project officers at Community Office for general information, and checking available data  
10: 00 - 12: 00 Visit headwork: reservoir and head regulators  
Observe main canal: travel to down stream areas and stop at all cross regulators  
Interview gate and zone-man operators  
12: 00 - 13: 00 Lunch at project site  
13: 00 - 16: 00 Continue observing main canal and secondary canals  
Interview gate operators/water masters  
16: 00 - 17: 00 Komping Pouy Project → Battambang town

### Day 3: Wednesday (2 Aug.2006)

08: 00 - 09:00 Battambang town → Komping Pouy Project  
09: 00 - 12: 00 Continue observing tertiary canals and related structures  
Interview gate operators/water masters  
12: 00 - 13: 00 Lunch at project site  
13: 00 - 16: 00 Continue observing quaternary canals and field distribution systems  
Interview farmers and Heads of WUAs  
16: 00 - 17: 00 Komping Pouy Project → Battambang town

### Day 4: Thursday (3 Aug.2006)

09: 00 - 12: 00 Fill RAP worksheets (computer entry) at irrigation provincial office in Battambang town  
12: 00 - 13: 00 Lunch at Battambang town  
13: 00 - 17: 00 Continue filling RAP worksheets  
Question & Answer

### Day 5: Friday (4 Aug.2006)

09: 00 -10: 00 Presentation and general discussion of indicator results at irrigation provincial office in Battambang town  
10: 00 -10: 30 Introduction on system improvement planning  
10: 30 -12: 00 Plan system improvement  
12: 00 -13: 00 Lunch at Battambang town  
13: 00 -17: 00 Continue to plan system improvement  
Presentation of system improvement plan  
Closing of RAP

### Day 6: Saturday (5 Aug.2006)

? - ? Battambang → Phnom Phenh; 10:30-11:35 or 20:25-21:30 Phnom Phenh→ Bangkok (FAO)  
09:00-14:00 Battambang → Phnom Phenh; 15:30-16:45 Phnom Phenh → Vientiane (MRCS)

## Tentative Program for Conducting RAP in Thailand

### Day 1: Monday (7 Aug. 2006)

AM-PM Bangkok (FAO & RID) → Udon City  
Vientiane (MRCS) → Udon City

### Day 2: Tuesday (8 Aug.2006)

08: 00 - 09: 00 Udon City → Huay Luang project  
09: 00 - 10: 30 Meet project officers for general information, and checking available data  
10: 30 - 12: 00 Visit headwork: reservoir, spillway and head regulators  
Observe left main canal: travel to down stream areas and stop at all cross regulators  
Interview gate operators/ water masters and zone-man operators  
12: 00 - 13: 00 Lunch at project site  
13: 00 - 16: 00 Continue observing secondary and tertiary canals and on-farm level  
Interview gate operators, head of WUAs, and farmers  
16: 00 - 17: 00 Huay Luang project → Udon City

### Day 3: Wednesday (9 Aug.2006)

08: 00 - 09: 00 Udon City → Huay Luang project  
09: 00 - 12: 00 Observe right main canal: travel to down stream areas and stop at all cross regulators  
Interview gate operators/ water masters and zone-man operators  
12: 00 - 13: 00 Lunch at project site  
13: 00 - 16: 00 Continue observing secondary and tertiary canals and on-farm level  
Interview gate operators, head of WUAs, and farmers  
16: 00 - 17: 00 Huay Luang project → Udon City

### Day 4: Thursday (10 Aug.2006)

08: 00 - 09: 00 Udon City → Huay Luang project  
09: 00 - 12: 00 Fill RAP worksheets (computer entry) at conference room of Huay Luang project office  
12: 00 - 13: 00 Lunch at project site  
13: 00 - 16: 00 Continue filling RAP worksheets  
Question & Answer  
16: 00 - 17: 00 Huay Luang project → Udon City

### Day 5: Friday (11 Aug.2006)

08: 00 - 09: 00 Udon City → Huay Luang project  
09: 00 - 10: 00 Presentation and general discussion of indicator results at project office  
10: 00 - 10: 30 Introduction on system improvement planning  
10: 30 - 12:00 Plan system improvement  
12: 00 - 13:00 Lunch at project site  
13: 00 - 16:00 Continue to plan system improvement  
Presentation of system improvement plan  
Closing of RAP  
16: 00 - 17: 00 Huay Luang project → Udon City

### Day 6: Saturday (12 Aug.2006)

PM Udon City → Bangkok (FAO & RID)  
Udon City → Vientiane (MRCS)

## Tentative Program for Conducting RAP in Vietnam

### Day 1: Monday (21 Aug. 2006)

08:55-10:25 (TG) BKK (FAO)→ HCM; ?-? HCM → Tiengiang province (My Tho City)  
10:10-13:00 VTE (MRCS)→ HCM; 13:00-17:00 HCM→ Tiengiang (My Tho City)

### Day 2: Tuesday (22 Aug.2006)

08: 00 - 09: 00 My Tho City → Go Cong Irrigation project (Long Hai Station Office)  
09: 00 - 10: 00 Meet project officers for general information, and checking available data  
10: 00 - 11: 00 Long Hai Station Office → Long Hai Project areas  
11: 00 - 12: 00 Visit main intake at Tien river gate and interview gate  
12: 00 - 13: 00 Lunch at project site  
13: 00 - 16: 00 Observe along main canal and travel to up stream areas and stop at gate of up-stream intake  
16: 00 - 17: 00 Long Hai Station site → My Tho City

### Day 3: Wednesday (23 Aug.2006)

08: 00 - 09: 00 My Tho City → Long Hai Station site  
09: 00 - 12: 00 Continue observing secondary and tertiary canals and related structures  
12: 00 - 13: 00 Lunch at project site  
13: 00 - 16: 00 Continue observing quaternary canals and field distribution systems  
Interview farmers and Heads of WUAs  
16: 00 - 17: 00 Long Hai Station Site → My Tho City

### Day 4: Thursday (24 Aug.2006)

09: 00 - 12: 00 Fill RAP worksheets (computer entry) at Tiengiang Irrigation Management Company (IMC) in My Thao City  
12: 00 - 13: 00 Lunch at My Thao City  
13: 00 - 17: 00 Continue filling RAP worksheets  
Questions &Answers

### Day 5: Friday (25 Aug.2006)

08: 00 - 09: 00 Presentation and general discussion of indicator results at Tiengiang IMC office  
09: 00 - 09: 30 Introduction on system improvement planning  
09: 30 - 12: 00 Plan system improvement & Presentation of system improvement plan  
Closing of RAP  
12: 00 - 13:00 Lunch at project site  
13: 00 - 17:00 Tiengiang Province → Ho Chi Minh City

### Day 6: Saturday (26 Aug.2006)

12:35- 14:00 HCM → BKK (FAO)  
14:00- 17:00 HCM → VTE (MRCS)



# **Annex 11**

## **Internal indicators**



**Points for understanding this Indicator Summary**

1. This spreadsheet only applies to INTERNAL indicators. A separate spreadsheet is used for EXTERNAL indicators such as Irrigation Efficiency and Relative Water Supply.
2. The majority of the values on this worksheet are automatically transferred from previous worksheets in this spreadsheet.
3. Some of the indicator values on this worksheet must be assigned by the user.
4. The organization of this worksheet is as follows:
  - a. The alpha-numeric label for each indicator is found in Column A
  - b. The Primary Indicator name is given in Column B
  - c. The Sub-Indicator is described in Column D
  - d. The assigned value for each Sub-Indicator is found in Column E. Also, computed values for each Primary Indicators are found here.
  - e. The weight assigned to each Sub-Indicator is given in Column F.
  - f. The original indicator labels, as found in FAO Water Reports 19, are given here.
  - g. The worksheet in which the original data were entered is given.

Indicator Label	Primary Indicator Name	Sub-Indicator Name	Weighting Factor	Komping Pouy Project	Num Houm Project	Luang Project	RMC Project	Go Cong Project/ Long Hai Sta.
	<b>SERVICE and SOCIAL ORDER</b>							
I-1	Actual Water Delivery Service to Individual Ownership Units (e.g., field or farm)			1.5	0.9	1.3	1.8	2.7
I-1A		Measurement of volumes	1.0	2.0	0.0	0.0	0.0	0.0
I-1B		Flexibility	2.0	1.0	1.0	0.0	2.0	3.0
I-1C		Reliability	4.0	1.0	1.0	2.0	1.0	2.0
I-1D		Apparent equity.	4.0	2.0	1.0	1.5	3.0	4.0
I-2	Stated Water Delivery Service to Individual Ownership Units (e.g., field or farm)			1.2	2.0	2.5	2.5	2.7
I-2A		Measurement of volumes	1.0	1.0	0.0	0.0	0.0	0.0
I-2B		Flexibility	2.0	0.0	1.0	2.0	2.0	3.0
I-2C		Reliability	4.0	1.0	2.0	2.0	2.0	3.0
I-2D		Apparent equity.	4.0	2.0	3.0	4.0	4.0	3.0
I-3	Actual Water Delivery Service at the most downstream point in the system operated by a paid employee			0.7	0.9	1.4	1.4	2.6
I-3A		Number of fields downstream of this point		0.0	0.0	0.0	0.0	1.0
I-3B		Measurement of volumes		0.0	0.0	0.0	0.0	0.0
I-3C		Flexibility	4.0	0.0	1.0	2.0	2.0	4.0
I-3D		Reliability	4.0	1.0	1.0	1.5	2.0	3.0
I-3E		Apparent equity.	4.0	2.0	2.0	2.5	2.0	4.0

Indicator Label	Primary Indicator Name	Sub-Indicator Name	Weighting Factor	Komping Poy Project	Num Houm Project	Luang Huay Project	RMC Project	Go Cong Project/ Long Hai Sta.
I-4	<u>Stated</u> Water Delivery Service at the most downstream point in the system operated by a paid employee			<b>1.7</b>	<b>1.4</b>	<b>0.8</b>	<b>0.8</b>	<b>1.4</b>
I-4A		Number of fields downstream of this point	1.0	1.0	0.0	0.0	0.0	0.0
I-4B		Measurement of volumes	4.0	0.0	0.0	0.0	0.0	0.0
I-4C		Flexibility	4.0	2.0	2.0	1.5	1.5	0.0
I-4D		Reliability	4.0	2.0	2.0	1.0	1.0	3.0
I-4E	Apparent equity.	4.0	3.0	2.0	1.0	1.0	3.0	
I-5	<u>Actual</u> Water Delivery Service by the Main Canals to the Second Level Canals			<b>1.8</b>	<b>2.2</b>	<b>1.2</b>	<b>1.4</b>	<b>0.0</b>
I-5A		Flexibility	1.0	2.0	2.0	1.5	2.0	0.0
I-5B		Reliability	1.0	2.0	2.0	2.0	2.5	0.0
I-5C		Equity	1.0	1.0	3.0	2.0	2.0	0.0
I-5D		Control of flow rates to the submain as stated	1.5	2.0	2.0	0.0	0.0	0.0
I-6	<u>Stated</u> Water Delivery Service by the Main Canals to the Second Level Canals			<b>2.8</b>	<b>1.6</b>	<b>3.3</b>	<b>3.3</b>	<b>1.8</b>
I-6A		Flexibility	1.0	3.0	1.0	1.5	1.5	3.0
I-6B		Reliability	1.0	3.0	2.0	3.5	3.5	3.0
I-6C		Equity	1.0	2.0	2.0	4.0	4.0	2.0
I-6D		Control of flow rates to the submain as stated	1.5	3.0	1.5	4.0	4.0	0.0
I-7	Social "Order" in the Canal System operated by paid employees			<b>2.3</b>	<b>0.0</b>	<b>2.8</b>	<b>3.0</b>	<b>4.0</b>
I-7A		Degree to which deliveries are <b>NOT</b> taken when not allowed, or at flow rates greater than allowed	2.0	2.0	0.0	2.5	3.0	4.0
I-7B		Noticeable <b>non</b> -existence of unauthorized turnouts from canals.	1.0	2.0	0.0	3.0	3.0	4.0
I-7C		Lack of vandalism of structures.	1.0	3.0	0.0	3.0	3.0	4.0

Indicator Label	Primary Indicator Name	Sub-Indicator Name	Weighting Factor	Kamping Poy Project	Num Houm Project	Luang Project		Go Cong Project/Long Hai Sta.
						LMC	RMC	
	<b>MAIN CANAL</b>							
I-8	Cross regulator hardware (Main Canal)			<b>1.7</b>	<b>1.9</b>	<b>3.3</b>	<b>1.9</b>	<b>Not conducted</b>
I-8A		Ease of cross regulator operation under the current target operation. This does not mean that the current targets are being met; rather this rating indicates how easy or difficult it would be to move the cross regulators to meet the targets.	1.0	3.0	3.0	3.0	3.0	Not conducted
I-8B		Level of maintenance of the cross regulators.	1.0	2.0	2.0	3.0	3.0	Not conducted
I-8C		Lack of water level fluctuation	3.0	1.0	0.0	3.0	1.0	Not conducted
I-8D		Travel time of a flow rate change throughout this canal level	2.0	2.0	4.0	4.0	2.0	Not conducted
I-9	Turnouts from the Main Canal			<b>2.7</b>	<b>1.7</b>	<b>2.8</b>	<b>2.3</b>	<b>Not conducted</b>
I-9A		current targets are being met; rather this rating indicates how easy or difficult it would be to move the turnouts and measure flows to meet the targets.	1.0	3.0	1.0	2.5	3.0	Not conducted
I-9B		Level of maintenance	1.0	3.0	2.0	3.0	2.0	Not conducted
I-9C		Flow rate capacities	1.0	2.0	2.0	3.0	2.0	Not conducted
I-10	Regulating Reservoirs in the Main Canal			<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>Not conducted</b>
I-10A		Suitability of the number of location(s)	2.0	0.0	0.0	0.0	0.0	Not conducted
I-10B		Effectiveness of operation	2.0	0.0	0.0	0.0	0.0	Not conducted
I-10C		Suitability of the storage/buffer capacities	1.0	0.0	0.0	0.0	0.0	Not conducted
I-10D		Maintenance	1.0	0.0	0.0	0.0	0.0	Not conducted
I-11	Communications for the Main Canal			<b>1.9</b>	<b>1.9</b>	<b>2.9</b>	<b>2.5</b>	<b>Not conducted</b>
I-11A		Frequency of communications with the next higher level? (hr)	2.0	1.0	1.0	2.0	2.0	Not conducted
I-11B		Frequency of communications by operators or supervisors with their customers	2.0	4.0	1.0	4.0	4.0	Not conducted
I-11C		Dependability of voice communications by phone or radio.	3.0	1.0	3.0	3.0	2.0	Not conducted
I-11D		Frequency of visits by upper level supervisors to the field.	1.0	2.0	2.0	2.0	2.0	Not conducted
I-11E		Existence and frequency of remote monitoring (either automatic or manual) at key <b>spill</b> points, including the end of the canal	1.0	0.0	0.0	3.0	2.0	Not conducted
I-11F		Availability of roads along the canal	2.0	3.0	3.0	3.0	3.0	Not conducted

Indicator Label	Primary Indicator Name	Sub-Indicator Name	Weighting Factor	Kongping Pouy Project	Num Houm Project	Luang Project		Go Cong Project/ Long Hai Sta.
						LMC	RMC	
I-12	General Conditions for the Main Canal			<b>1.8</b>	<b>2.0</b>	<b>2.6</b>	<b>1.8</b>	Not conducted
I-12A		General level of maintenance of the canal floor and canal banks	1.0	2.0	2.0	2.5	1.0	Not conducted
I-12B		General lack of <u>undesired</u> seepage (note: if deliberate conjunctive use is practiced, some seepage may be desired).	1.0	2.0	3.0	2.5	2.0	Not conducted
I-12C		Availability of proper equipment and staff to adequately maintain this canal	2.0	1.0	1.0	2.0	1.0	Not conducted
I-12D		Travel time from the maintenance yard to the most distant point along this canal (for crews and maintenance equipment)	1.0	3.0	3.0	4.0	4.0	Not conducted
I-13	Operation of the Main Canal			<b>2.1</b>	<b>2.1</b>	<b>2.3</b>	<b>2.1</b>	Not conducted
I-13A		How frequently does the headworks respond to realistic real time feedback from the operators/observers of this canal level? This question deals with a mismatch of orders, and problems associated with wedge storage variations and wave travel times.	2.0	1.3	2.7	1.3	1.3	Not conducted
I-13B		Existence and effectiveness of water ordering/delivery procedures to match actual demands. This is different than the previous question, because the previous question dealt with problems that occur AFTER a change has been made.	1.0	2.7	2.7	2.0	1.3	Not conducted
I-13C		Clarity and correctness of instructions to operators.	1.0	2.7	1.3	2.7	2.7	Not conducted
I-13D		How frequently is the whole length of this canal checked for problems and reported to the office? This means one or more persons physically drive all the sections of the canal.	1.0	2.7	1.3	4.0	4.0	Not conducted

Indicator Label	Primary Indicator Name	Sub-Indicator Name	Weighting Factor	Komping Puy Project	Num Houm Project	Hay Project	Luang Project	Go Cong Project/ Long Hai Sta.
	<b>Second Level Canals</b>							
I-14	Cross regulator hardware (Second Level Canals)			<b>1.0</b>	<b>1.3</b>	<b>1.6</b>	<b>1.4</b>	<b>1.1</b>
I-14A		that the current targets are being met; rather this rating indicates how easy or difficult it	1.0	3.0	3.0	2.5	3.0	0.0
I-14B		Level of maintenance of the cross regulators.	1.0	2.0	2.0	3.0	3.0	0.0
I-14C		Lack of water level fluctuation	3.0	0.0	0.0	0.0	0.0	FALSE
I-14D		Travel time of a flow rate change throughout this canal level	2.0	1.0	2.0	3.0	2.0	4.0
I-15	Turnouts from the Second Level Canals			<b>3.0</b>	<b>2.3</b>	<b>2.8</b>	<b>3.0</b>	<b>2.7</b>
		Ease of turnout operation under the current target operation. This does not mean that the current targets are being met; rather this rating indicates how easy or difficult it would be to move the turnouts and measure flows to meet the targets.						
I-15A		Level of maintenance	1.0	3.0	3.0	2.5	3.0	4.0
I-15B		Flow rate capacities	1.0	2.0	2.0	3.0	4.0	2.0
I-15C			1.0	4.0	2.0	3.0	2.0	2.0
I-16	Regulating Reservoirs in the Second Level Canals			<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>3.7</b>
I-16A		Suitability of the number of location(s)	2.0	0.0	0.0	0.0	0.0	4.0
I-16B		Effectiveness of operation	2.0	0.0	0.0	0.0	0.0	4.0
I-16C		Suitability of the storage/buffer capacities	1.0	0.0	0.0	0.0	0.0	4.0
I-16D		Maintenance	1.0	0.0	0.0	0.0	0.0	2.0
I-17	Communications for the Second Level Canals			<b>1.6</b>	<b>2.1</b>	<b>2.5</b>	<b>2.7</b>	<b>2.8</b>
I-17A		Frequency of communications with the next higher level? (hr)	2.0	1.0	3.0	1.0	2.0	4.0
I-17B		Frequency of communications by operators or supervisors with their customers	2.0	3.0	1.0	4.0	4.0	4.0
I-17C		Dependability of voice communications by phone or radio.	3.0	0.0	3.0	3.0	3.0	1.0
I-17D		Frequency of visits by upper level supervisors to the field.	1.0	4.0	2.0	3.0	2.0	3.0
I-17E		Existence and frequency of remote monitoring (either automatic or manual) at key <b>spill</b> points, including the end of the canal						
I-17E		General lack of undesired seepage (note: if deliberate conjunctive use is practiced, some seepage may be desired).	1.0	0.0	2.0	0.0	1.0	2.5
I-18B		A availability of proper equipment and staff to adequately maintain this canal	1.0	2.0	3.0	3.0	3.0	4.0
I-18C		Travel time from the maintenance yard to the most distant point along this canal (for crews and maintenance equipment)	2.0	0.0	1.0	0.0	1.0	2.0
I-18D			1.0	2.0	3.0	4.0	4.0	3.0

Indicator Label	Primary Indicator Name	Sub-Indicator Name	Weighting Factor	Komping Pouy Project	Num Houm Project	Luang Project	RMC Project	Go Cong Project/Long Hat Sta.
I-19	Operation of the Second Level Canals			2.4	2.1	2.5	2.3	1.3
I-19A		How frequently does the headworks respond to realistic real time feedback from the operators/observers of this canal level? This question deals with a mismatch of orders, and problems associated with wedge storage variations and wave travel times.	2.0	2.7	2.7	2.0	1.3	0.0
I-19B		Existence and effectiveness of water ordering/delivery procedures to match actual demands. This is different than the previous question, because the previous question dealt with problems that occur AFTER a change has been made.	1.0	2.7	1.3	2.0	2.2	0.0
I-19C		Clarity and correctness of instructions to operators.	1.0	1.3	2.7	2.7	2.7	4.0
I-19D		How frequently is the whole length of this canal checked for problems and reported to the office? This means one or more persons physically drive all the sections of the canal.	1.0	2.7	1.3	4.0	4.0	2.7



Indicator Label	Primary Indicator Name	Sub-Indicator Name	Weighting Factor	Komping Pouy Project	Num Houm Project	Huay Project		Go Cong Project/ Long Hat Sta.
						LMC	RMC	
	<b>Third Level Canals</b>							
I-20	Cross regulator hardware (Third Level Canals)			<b>1.0</b>	<b>1.0</b>	<b>1.9</b>	<b>1.4</b>	<b>1.1</b>
I-20A		Ease of cross regulator operation under the current target operation. This does not mean that the current targets are being met; rather this rating indicates how easy or difficult it would be to move the cross regulators to meet the targets.	1.0	3.0	3.0	2.5	4.0	0.0
I-20B		Level of maintenance of the cross regulators.	1.0	2.0	2.0	3.0	2.0	0.0
I-20C		Lack of water level fluctuation	3.0	0.0	0.0	0.0	0.0	FALSE
I-20D		Travel time of a flow rate change throughout this canal level	2.0	1.0	1.0	4.0	2.0	4.0
I-21	Turnouts from the Third Level Canals			<b>2.3</b>	<b>2.0</b>	<b>2.8</b>	<b>2.7</b>	<b>2.7</b>
I-21A		Ease of turnout operation under the current target operation. This does not mean that the current targets are being met; rather this rating indicates how easy or difficult it would be to move the turnouts and measure flows to meet the targets.	1.0	3.0	3.0	2.5	3.0	3.0
I-21B		Level of maintenance	1.0	2.0	1.0	3.0	3.0	3.0
I-21C		Flow rate capacities	1.0	2.0	2.0	3.0	2.0	2.0
I-22	Regulating Reservoirs in the Third Level Canals			<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>3.3</b>
I-22A		Suitability of the number of location(s)	2.0	0.0	0.0	0.0	0.0	4.0
I-22B		Effectiveness of operation	2.0	0.0	0.0	0.0	0.0	4.0
I-22C		Suitability of the storage/buffer capacities	1.0	0.0	0.0	0.0	0.0	2.0
I-22D		Maintenance	1.0	0.0	0.0	0.0	0.0	2.0
I-23	Communications for the Third Level Canals			<b>1.2</b>	<b>1.5</b>	<b>2.4</b>	<b>3.1</b>	<b>2.0</b>
I-23A		Frequency of communications with the next higher level? (hr)	2.0	2.0	1.0	1.0	2.0	4.0
I-23B		Frequency of communications by operators or supervisors with their customers	2.0	2.0	1.0	4.0	4.0	4.0
I-23C		Dependability of voice communications by phone or radio.	3.0	0.0	3.0	3.0	4.0	0.0
I-23D		Frequency of visits by upper level supervisors to the field.	1.0	3.0	2.0	3.0	4.0	2.0
I-23E		Existence and frequency of remote monitoring (either automatic or manual) at key <u>spill</u> points, including the end of the canal	1.0	0.0	1.0	0.0	0.0	0.0
I-23F		Availability of roads along the canal	2.0	1.0	0.0	2.0	3.0	2.0

Indicator Label	Primary Indicator Name	Sub-Indicator Name	Weighting Factor	Komping Pouy Project	Num Houm Project	Huang Project	RMC Project	Go Cong Project/Long Hai Sta.
I-24	General Conditions for the Third Level Canals			<b>2.8</b>	<b>2.0</b>	<b>2.0</b>	<b>2.1</b>	<b>2.0</b>
I-24A		General level of maintenance of the canal floor and canal banks	1.0	2.0	3.0	3.0	2.5	1.0
I-24B		General lack of <u>undesired</u> seepage (note: if deliberate conjunctive use is practiced, some seepage may be desired).	1.0	1.0	2.0	3.0	2.0	4.0
I-24C		Availability of proper equipment and staff to adequately maintain this canal	2.0	0.0	1.0	0.0	1.0	1.0
I-24D		Travel time from the maintenance yard to the most distant point along this canal (for crews and maintenance equipment)	1.0	2.0	3.0	4.0	4.0	3.0
I-25	Operation of the Third Level Canals			<b>1.8</b>	<b>2.4</b>	<b>2.3</b>	<b>1.3</b>	<b>1.9</b>
I-25A		How frequently does the headworks respond to realistic real time feedback from the operators/observers of this canal level? This question deals with a mismatch of orders, and problems associated with wedge storage variations and wave travel times.	2.0	1.3	2.7	1.3	0.0	0.0
I-25B		Existence and effectiveness of water ordering/delivery procedures to match actual demands. This is different than the previous question, because the previous question dealt with problems that occur <u>AFTER</u> a change has been made.	1.0	1.3	1.3	2.0	0.0	4.0
I-25C		Clarity and correctness of instructions to operators.	1.0	1.3	2.7	2.7	2.7	4.0
I-25D		How frequently is the whole length of this canal checked for problems and reported to the office? This means one or more persons physically drive all the sections of the canal.	1.0	4.0	2.7	4.0	4.0	1.3

Indicator Label	Primary Indicator Name	Sub-Indicator Name	Weighting Factor	Komping Pouy Project	Num Houm Project	Luang Project	RMC Project	Go Cong Project/ Long Hat Sta.
	<b>Budgets, Employees, WUAs</b>							
I-26	Budgets			<b>0.0</b>	<b>1.2</b>	<b>0.8</b>	<b>0.8</b>	<b>2.0</b>
I-26A		What percentage of the total project (including WUA) Operation and Maintenance (O&M) is collected as in-kind services, and/or water fees from water users?	2.0	0.0	2.0	0.0	0.0	2.0
I-26B		Adequacy of the actual dollars and in-kind services that is available (from all sources) to sustain adequate Operation and Maintenance (O&M) with the present mode of operation.	2.0	0.0	1.0	0.0	0.0	3.0
I-26C		Adequacy of spending on modernization of the water delivery operation/structures (as contrasted to rehabilitation or regular operation)	1.0	0.0	0.0	4.0	4.0	0.0
I-27	Employees			<b>2.0</b>	<b>2.4</b>	<b>2.1</b>	<b>2.1</b>	<b>2.9</b>
I-27A		Frequency and adequacy of training of operators and middle managers (not secretaries and drivers). This should include employees at all levels of the distribution system, not only those who work in the office.	1.0	2.0	2.0	2.0	2.0	3.0
I-27B		Availability of written performance rules	1.0	1.0	4.0	3.0	3.0	4.0
I-27C		Power of employees to make decisions	2.5	2.0	3.0	2.0	2.0	2.0
I-27D		Ability of the project to dismiss employees with cause.	2.0	2.0	0.0	0.0	0.0	2.0
I-27E		Rewards for exemplary service	1.0	3.0	1.0	1.5	1.5	4.0
I-27F		Relative salary of an operator compared to a day laborer	2.0	2.0	4.0	4.0	4.0	4.0
I-28	Water User Associations			<b>1.5</b>	<b>1.8</b>	<b>2.0</b>	<b>0.6</b>	<b>0.6</b>
I-28A		Percentage of all project users who have a functional, formal unit that participates in water distribution	2.5	1.0	1.0	3.0	0.0	0.0
I-28B		Actual ability of the strong Water User Associations to influence real-time water deliveries to the WUA.	1.0	2.0	2.0	1.0	2.0	0.0
I-28C		Ability of the WUA to rely on effective outside help for enforcement of its rules	1.0	2.0	2.5	2.5	1.0	3.0
I-28D		Legal basis for the WUAs	1.0	2.0	3.0	2.0	1.0	1.0
I-28E		Financial strength of WUAs	1.0	1.0	1.5	0.0	0.0	0.0
I-29	Mobility and Size of Operations Staff			<b>0.0</b>	<b>3.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>
I-30	Computers for billing and record management			<b>0.0</b>	<b>0.0</b>	<b>1.0</b>	<b>1.0</b>	<b>1.0</b>
I-31	Computers for canal control			<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>	<b>0.0</b>

Indicator Label	Primary Indicator Name	Sub-Indicator Name	Weighting Factor	Komping Pouy Project	Num Houm Project	LMC Huay Project	RMC Luang Project	Go Cong Project/ Long Hai Sta.
		<b>INDICATORS THAT WERE NOT PREVIOUSLY COMPUTED</b>						
		<b>THESE INDICATORS REQUIRE THE INPUT OF VALUES (0-4) IN EACH OF THE BOXES</b>						
I-32	Ability of the present water delivery service to individual fields, to support pressurized irrigation methods	4 - Excellent volumetric metering and control; 3.5 - Ability to measure flow rates reasonably well, but not volume. Flow is well controlled; 2.5 - Cannot measure flow, but can control flow rates well; 0 - Cannot control the flow rate, even though it can be measured.		2.5	2.2	0.0	0.0	3.3
I-32A	Measurement and control of volumes to the field	1.0	1.0	2.5	2.0	0.0	0.0	3.0
I-32B	Flexibility to the field	4 - Arranged delivery, with frequency, rate and duration promised. All can be varied upon request; 3 - Same as 4, but cannot vary the duration; 2 - 2 variables are fixed, but arranged schedule; 0 - Rotation	1.0	2.0	2.0	0.0	0.0	3.0
I-32C	Reliability to the field	4 - Water always arrives as promised, including the appropriate volume; 3 - A few days of delay occasionally occur, but water is still very reliable in rate and duration; 0 - More than a few days delay.	1.0	3.0	2.5	0.0	0.0	4.0
I-33	Changes required to be able to support pressurized irrigation methods			2.5	1.5	2.0	2.0	3.3
I-33A	Procedures, Management	4 - No changes in water ordering, staff training, or mobility; 3.5 - Improved training, only. The basic procedures/conditions are just fine, they just are not being implemented to their full extent; 3.0 - Minor changes in water ordering, mobility, training, incentive programs; 2.0 - Major changes in 1 of the above; 1 - Major changes in 2 of the above; 0 - Need to completely revamp or convert almost everything.	1.0	2.0	1.0	2.0	2.0	3.5
I-33B	Hardware	4 - No changes needed; 3.5 - Only need to repair some of the existing structures so that they are workable again.; 3.0 - Improved communications, repair of some existing structures, and a few key new structures (less than US\$300/ha needed), OR...very little change to existing, but new structures are needed for water recirculation; 2 - Larger capital expenditures - \$US 300 - \$US 600/ha; 1 - Larger capital expenditures needed (up to \$US 1500/ha); 0 - Almost complete reworking of the system is needed	1.0	3.0	2.0	2.0	2.0	3.0
I-34	Sophistication in receiving and using feedback information. This does not need to be automatic.	4 - Continuous feedback and continuous use of information to change inflows, with all key points monitored. Or, minimal feed back is necessary, such as with closed pipe systems.; 3 - Feedback several times a day and rapid use (within a few hours) of that information, at major points.; 2 - Feedback once/day from key points and appropriate use of information within a day; 1 - Weekly feedback and appropriate usage, or once/day feedback but poor usage of the information; 0 - No meaningful feedback, or else there is a lot of feedback but no usage.		0.0	1.0	0.0	0.0	0.0

Indicator Label	Primary Indicator Name	Sub-Indicator Name	Weighting Factor	Komping Pouy Project	Num Houm Project	LMC Huay Project	RMC Project	Go Cong Project/ Long Hai Sta.
I-35	Turnout density	<b>SPECIAL INDICATORS THAT DO NOT HAVE A 0-4 RATING SCALE</b> Number of water users downstream of employee-operated turnouts (Number of turnouts operated by paid employees/(Paid Employees) (Actual/Stated) Overall Service by the Main Canal (Actual/Stated) Overall Service at the most downstream point operated by a paid employee (Actual/Stated) Overall Service to the Individual Ownership Units						
I-36	Turnouts/Operator		20	15	12.0	11.0	1.0	
I-37	Main Canal Chaos		1.8	40.6	4.7	4.7	1.5	
I-38	Second Level Chaos		0.64	1.38	0.37	0.43	n.a.	
I-39	Field Level Chaos		0.41	0.67	1.71	1.17	1.88	
				1.23	0.45	0.50	0.71	1.00



**Annex 12**  
**Modernisation plan –**  
**guidance of presentation**





## APPRAISAL

<p><b>Results</b></p> <ul style="list-style-type: none"> <li>○ Cropping intensity</li> <li>○ Average crop yields</li> <li>○ Yield/Unit of water consumed</li> <li>○ Downstream environmental impacts</li> </ul>	<p><b>Symptoms</b></p> <ul style="list-style-type: none"> <li>○ % collection of water fees</li> <li>○ Viability of water user associations</li> <li>○ Condition of structures and canals</li> <li>○ Water theft</li> </ul>
<p><b>Service</b></p> <ul style="list-style-type: none"> <li>○ Actual level and quality of service delivered               <ul style="list-style-type: none"> <li>● To fields</li> <li>● From one level of canal to another</li> </ul> </li> </ul>	
<p><b>Water Management strategy</b></p>	
<p><b>Factors influencing service quality</b></p>	
<p><b>Hardware design</b></p> <ul style="list-style-type: none"> <li>○ Turnout design</li> <li>○ Check structure design</li> <li>○ Flow rate measurement</li> <li>○ Communication system</li> <li>○ Remote monitoring</li> <li>○ Availability of spill sites</li> <li>○ Flow rate control structures</li> <li>○ Capacity of canals</li> <li>○ Regulating reservoir sites</li> <li>○ Density of turnouts</li> <li>○ Drainage network</li> <li>○ Intake structure</li> <li>○ Recirculation of drainage and spills</li> </ul>	<p><b>Management</b></p> <ul style="list-style-type: none"> <li>○ Water control strategies</li> <li>○ Instructions for operating check structures</li> <li>○ Frequency of communication</li> <li>○ Maintenance schedules</li> <li>○ Understanding of the service concept</li> <li>○ Frequency of making flow changes</li> <li>○ Quality and types of training programs</li> <li>○ Monitoring and evaluation by successive levels of management</li> <li>○ Existence of performance objectives</li> </ul>
<p><b>Physical constraints</b></p> <ul style="list-style-type: none"> <li>○ Dependability of water supply</li> <li>○ Adequacy of water supply</li> <li>○ Availability of groundwater</li> <li>○ Climate</li> <li>○ Silt load in the water</li> <li>○ Geometric pattern of fields</li> <li>○ Size of fields</li> <li>○ Quality of seed varieties</li> <li>○ Field conditions               <ul style="list-style-type: none"> <li>● Land leveling</li> <li>● Appropriate irrigation methods for the soil type</li> </ul> </li> </ul>	<p><b>Institutional constraints</b></p> <ul style="list-style-type: none"> <li>○ Adequacy of budget</li> <li>○ Size of water user association</li> <li>○ Existence and type of law enforcement</li> <li>○ Purpose and organizational structure of WUA</li> <li>○ Destination of budget</li> <li>○ Method of collecting and assessing water fees</li> <li>○ Ownership of water and facilities</li> <li>○ Ability to fire inept employees</li> <li>○ Staffing policies, salaries</li> <li>○ Availability of farm credit</li> <li>○ Crop prices</li> </ul>
<p><b>Constraints</b></p>	

## MODERNIZATION PLAN

<b>VISION</b>	
<p><b>Results/Objectives</b></p> <ul style="list-style-type: none"> <li>○ Cropping intensity</li> <li>○ Average crop yields</li> <li>○ Yield/Unit of water consumed</li> <li>○ Downstream environmental impacts</li> </ul>	<p><b>Symptoms</b></p> <ul style="list-style-type: none"> <li>○ % collection of water fees</li> <li>○ Viability of water user associations</li> <li>○ Condition of structures and canals</li> <li>○ Water theft</li> </ul>
<b>Service</b>	
<ul style="list-style-type: none"> <li>○ Level and quality of service delivered                             <ul style="list-style-type: none"> <li>● To fields</li> <li>● From one level of canal to another</li> </ul> </li> </ul>	
<b>Water Management strategy</b>	
<b>Factors influencing service quality</b>	
<p><b>Hardware design</b></p> <ul style="list-style-type: none"> <li>○ Turnout design</li> <li>○ Check structure design</li> <li>○ Flow rate measurement</li> <li>○ Communication system</li> <li>○ Remote monitoring</li> <li>○ Availability of spill sites</li> <li>○ Flow rate control structures</li> <li>○ Capacity of canals</li> <li>○ Regulating reservoir sites</li> <li>○ Density of turnouts</li> <li>○ Drainage network</li> <li>○ Intake structure</li> </ul>	<p><b>Management</b></p> <ul style="list-style-type: none"> <li>○ Water control strategies</li> <li>○ Information</li> <li>○ Instructions for operating check structures</li> <li>○ Frequency of communication</li> <li>○ Maintenance schedules</li> <li>○ Understanding of the service concept</li> <li>○ Frequency of making flow changes</li> <li>○ Quality and types of training programs</li> <li>○ Monitoring and evaluation by successive levels of management</li> <li>○ Existence of performance objectives</li> </ul>
<b>Constraints</b>	
<p><b>Physical constraints</b></p> <ul style="list-style-type: none"> <li>○ Dependability of water supply</li> <li>○ Adequacy of water supply</li> <li>○ Availability of groundwater</li> <li>○ Climate</li> <li>○ Silt load in the water</li> <li>○ Geometric pattern of fields</li> <li>○ Size of fields</li> <li>○ Quality of seed varieties</li> <li>○ Field conditions                             <ul style="list-style-type: none"> <li>● Land leveling</li> <li>● Appropriate irrigation methods for the soil type</li> </ul> </li> </ul>	<p><b>Institutional constraints</b></p> <ul style="list-style-type: none"> <li>○ Adequacy of budget</li> <li>○ Size of water user association</li> <li>○ Existence and type of law enforcement</li> <li>○ Purpose and organizational structure of WUA</li> <li>○ Destination of budget</li> <li>○ Method of collecting and assessing water fees</li> <li>○ Ownership of water and facilities</li> <li>○ Ability to fire inept employees</li> <li>○ Staffing policies, salaries</li> <li>○ Availability of farm credit</li> <li>○ Crop prices</li> </ul>

**MODERNIZATION OPTIONS**

**MODERNIZATION PLAN**

<b>SHORT TERM – 2004</b>	
<p><b>Results/Objectives</b></p> <ul style="list-style-type: none"> <li>○ Cropping intensity</li> <li>○ Average crop yields</li> <li>○ Yield/Unit of water consumed</li> <li>○ Downstream environmental impacts</li> </ul>	<p><b>Symptoms</b></p> <ul style="list-style-type: none"> <li>○ % collection of water fees</li> <li>○ Viability of water user associations</li> <li>○ Condition of structures and canals</li> <li>○ Water theft</li> </ul>
<b>Service</b>	
<ul style="list-style-type: none"> <li>○ Level and quality of service delivered                             <ul style="list-style-type: none"> <li>● To fields</li> <li>● From one level of canal to another</li> </ul> </li> </ul>	
<b>Water Management strategy</b>	
<b>Factors influencing service quality</b>	
<p><b>Hardware design</b></p> <ul style="list-style-type: none"> <li>○ Turnout design</li> <li>○ Check structure design</li> <li>○ Flow rate measurement</li> <li>○ Communication system</li> <li>○ Remote monitoring</li> <li>○ Availability of spill sites</li> <li>○ Flow rate control structures</li> <li>○ Capacity of canals</li> <li>○ Regulating reservoir sites</li> <li>○ Density of turnouts</li> <li>○ Drainage network</li> <li>○ Intake structure</li> <li>○ Intake structure</li> <li>○ Recirculation of drainage and spills</li> </ul>	<p><b>Management</b></p> <ul style="list-style-type: none"> <li>○ Water control strategies</li> <li>○ Information</li> <li>○ Instructions for operating check structures</li> <li>○ Frequency of communication</li> <li>○ Maintenance schedules</li> <li>○ Understanding of the service concept</li> <li>○ Frequency of making flow changes</li> <li>○ Quality and types of training programs</li> <li>○ Monitoring and evaluation by successive levels of management</li> <li>○ Existence of performance objectives</li> </ul>
<b>Constraints</b>	
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**MODERNIZATION OPTIONS**

**MODERNIZATION PLAN**

**MEDIUM TERM – 2008**

<b>Results/Objectives</b>		<b>Symptoms</b>	
<ul style="list-style-type: none"> <li>○ Cropping intensity</li> <li>○ Average crop yields</li> <li>○ Yield/Unit of water consumed</li> <li>○ Downstream environmental impacts</li> </ul>		<ul style="list-style-type: none"> <li>○ % collection of water fees</li> <li>○ Viability of water user associations</li> <li>○ Condition of structures and canals</li> <li>○ Water theft</li> </ul>	
<ul style="list-style-type: none"> <li>○ Level and quality of service delivered                             <ul style="list-style-type: none"> <li>● To fields</li> <li>● From one level of canal to another</li> </ul> </li> </ul>		<b>Service</b>	
<b>Water Management strategy</b>			
<b>Factors influencing service quality</b>			
<b>Hardware design</b>		<b>Management</b>	
<ul style="list-style-type: none"> <li>○ Turnout design</li> <li>○ Check structure design</li> <li>○ Flow rate measurement</li> <li>○ Communication system</li> <li>○ Remote monitoring</li> <li>○ Availability of spill sites</li> <li>○ Flow rate control structures</li> <li>○ Capacity of canals</li> <li>○ Regulating reservoir sites</li> <li>○ Density of turnouts</li> <li>○ Drainage network</li> <li>○ Intake structure</li> <li>○ Intake structure</li> <li>○ Recirculation of drainage and spills</li> </ul>		<ul style="list-style-type: none"> <li>○ Water control strategies</li> <li>○ Information</li> <li>○ Instructions for operating check structures</li> <li>○ Frequency of communication</li> <li>○ Maintenance schedules</li> <li>○ Understanding of the service concept</li> <li>○ Frequency of making flow changes</li> <li>○ Quality and types of training programs</li> <li>○ Monitoring and evaluation by successive levels of management</li> <li>○ Existence of performance objectives</li> </ul>	
<b>Physical constraints</b>		<b>Institutional constraints</b>	
<ul style="list-style-type: none"> <li>○ Dependability of water supply</li> <li>○ Adequacy of water supply</li> <li>○ Availability of groundwater</li> <li>○ Climate</li> <li>○ Silt load in the water</li> <li>○ Geometric pattern of fields</li> <li>○ Size of fields</li> <li>○ Quality of seed varieties</li> <li>○ Field conditions                             <ul style="list-style-type: none"> <li>● Land leveling</li> <li>● Appropriate irrigation methods for the soil type</li> </ul> </li> </ul>		<ul style="list-style-type: none"> <li>○ Adequacy of budget</li> <li>○ Size of water user association</li> <li>○ Existence and type of law enforcement</li> <li>○ Purpose and organizational structure of WUA</li> <li>○ Destination of budget</li> <li>○ Method of collecting and assessing water fees</li> <li>○ Ownership of water and facilities</li> <li>○ Ability to fire inept employees</li> <li>○ Staffing policies, salaries</li> <li>○ Availability of farm credit</li> <li>○ Crop prices</li> </ul>	

**MODERNIZATION OPTIONS**

## **Instructions for presentation**

Appraisal of present situation

Modernization plan

VISION and objectives

Modernization strategy

SHORT TERM PLAN – 2004

Budget:

Specific objectives

Service objectives

Water Management Strategy

Steps with specific improvements, actions and details

Costs and benefits

MEDIUM TERM PLAN 2005 – 2008

Budget:

Specific objectives

Service objectives

Water Management Strategy

Steps with specific improvements, actions and details

Costs and benefits



**Annex 13**  
**Modernisation plan –**  
**presentation handout**





**5 years - Modernization Plan  
Nam Houm Irrigation Scheme (Laos)**

**Results from July 2006  
RAP Training Workshop  
MRC, Vientiane**

*Prepared by Lao Participants*

**Content**

1. Vision
2. Objective
3. Strategies, options & cost estimation

**Vision**

**“Model irrigation system with complete infrastructure, effective management, and empowered WUAs”**

**Objectives**

1. To increase water use efficiency and productivity
2. To increase farmer’s income
3. To achieve sustainable system operation

**Strategies**

1. Hardware
  - 1) Rehabilitate & improve irrigation facilities e.g. canals, gates, roads...etc.
  - 2) Improve drainage
  - 3) Improve & construct field/on farm system e.g. farm ditch, farm turnouts...etc.
  - 4) Provide water measurement and monitoring devices for water distribution, spill and runoff
  - 5) Improve IT system between project and farmers level for adjustment & improvement of water delivery
  - 6) Strengthen protection of irrigation facilities
  - 7) Provide project equipments for maintenance activity

**Strategies**

2. Software
  - 1) Improve project management plan
  - 2) Add more 3 project staff
  - 3) Strengthen WUAs : Training, strict implementing rules
  - 4) Increase collecting rate of ISF from 32% to 90%
  - 5) Improve system operation and irrigation service toward more flexible and user oriented model
  - 6) Improve monitoring and evaluation system for water distribution

### Cost Estimation

**1. Hardware : 2,208,500**

- 1) Rehabilitate irrigation facilities + drainage : US\$500/ ha
- 2) Construct field/on farm system :US\$ 300/ha
- 3) Current Meter & Flumes: 10,000/1set  
Water measurement & monitoring: US\$300/month/person
- 4) Improve IT system: Phony radio: US\$1500/1 set
- 5) Improve social authority: US\$0 (farmer's participation)
- 6) Provide project equipments for maintenance activity:
  - Back hoe loader : US\$ 100,000
  - Dam truck : US\$ 40,000
  - Tractor : US\$ 40,000 } US\$180,000

### Cost Estimation

**2. Software : US\$ 41,000**

- 1) Improve project management plan : US\$0
- 2) Add more 3 project staff : US\$ 0
- 3) Strengthen WUAs : Training, strict implementing rules: US\$2000/time ( 2 times a year)
- 4) Increase amount of ISF collection of more than 90% :0US\$
- 5) Improve water delivery regulation to be more strictly and effectively: US\$100/month
- 6) Improve monitoring and evaluation for whole system for water distribution: US\$3,000/time/year

**Total Budget Required: US\$ 2,249,500**

Thank you for your kind instruction

## Objective

### วัตถุประสงค์

1. ปรับปรุงประสิทธิภาพระบบการจัดการชลประทานในระดับคลองสายใหญ่และคลองสายย่อย  
- To improve Irrigation water management efficiency in main canal and lateral canal
2. เพื่อลดความเสี่ยงของการขาดน้ำเพื่อการปลูกพืชทั้งในฤดูแล้งและฤดูฝน  
- To reduce risk of lacking water for agriculture both dry and wet season

3. เพื่อพัฒนาองค์กรผู้นำให้สามารถเข้ามามีส่วนร่วมในการตัดสินใจเชิงปริมาณ  
- To strengthen for WUG in participation of decision making in terms of amount of water
4. เพื่อเสริมสร้างความรู้ความสามารถในการควบคุมอาคารชลประทานของเจ้าหน้าที่โครงการให้ถูกต้องตามหลักวิชาการ  
- To make capacity building to the officers to control and operate the hydraulic structure according to the technical
5. เพื่อเพิ่มผลผลิตต่อไร่  
- To increase yield crop per rai

## Problems

### ปัญหา

1. เกษตรกรขาดความรู้ในเรื่องปริมาณน้ำตามที่เจ้าหน้าที่บอก  
- Farmers are not know the quantity of water (just know the figure)
2. ขาดเครื่องมือ อุปกรณ์ ในการบริหารจัดการน้ำตามหลักวิชาการที่ต้องการ ความถูกต้องสูง  
- Lacking of equipment to technically operate
3. ขาดงบประมาณในการบริหารจัดการน้ำ  
- Lacking of budget for management

4. มีบางพื้นที่เพาะปลูกที่ไม่ได้รับน้ำตามความต้องการของพืช  
- Crop water requirement couldn't meet in some areas
5. การตรวจสอบอัตราการไหลของน้ำผ่านอาคารมีความยุ่งยากเนื่องจากมีอาคารชลประทานเป็นจำนวนมาก  
- Difficulty in controlling and operating amount of water through hydraulic structures because of many structures.
6. เกษตรกรบางส่วนทำการเกษตรเป็นอาชีพรอง  
- Some farmers don't get main income from agriculture.
7. เกษตรกรบางส่วนไม่มีที่ดินเป็นของตนเอง ทำให้การมีส่วนร่วมของเกษตรกรทำได้ยาก

## Propose & Solution

### ข้อเสนอแนะและแนวทางแก้ไข

1. พัฒนาบุคลากรให้มีความรู้ความสามารถในการปฏิบัติงานรวมถึงจัดหาบุคลากรที่มีศักยภาพในการปฏิบัติงานให้เพียงพอ  
- Capacity building to the RID officer including recruit the resource persons
2. จัดหาเครื่องมือ อุปกรณ์ ในการบริหารจัดการน้ำตามหลักวิชาการที่ต้องการความถูกต้องสูง  
Providing instruments for technical water management
3. จัดหางบประมาณในการบริหารจัดการน้ำ เช่น เงินค่าทำงานวันหยุด ค่าน้ำมัน  
- Allocating budget for water management such as overtime, gasoline, phone card
4. แผนการส่งน้ำควรมีการสำรองน้ำไว้ในช่วงที่อาจจะขาดแคลน  
- Making a plan for reserving water to use in the shortage period

5. ส่งเสริมให้มีการขุดบ่อน้ำในไรนาเพื่อสำรองน้ำไว้ใช้ทำนาที่เหมือน Regulating Reservoir  
- Promoting to excavate farm pond to reserve water and act as regulating reservoir
6. จัดฝึกอบรมเชิงปฏิบัติการให้กับเกษตรกรมีความเข้าใจในเรื่องน้ำเชิงปริมาณ  
- Providing training and seminar to the farmers in order to understand water quantity
7. จัดอบรมเจ้าหน้าที่เรื่องการบริหารจัดการน้ำตามหลักวิชาการอย่างต่อเนื่อง  
- Providing the training to officers in water management
8. จัดหาสิ่งจูงใจให้กับเจ้าหน้าที่ที่ปฏิบัติงานส่งน้ำ เช่น เงินรางวัลประจำปีให้สอดคล้องกับผลงาน  
- Providing incentive and rewards to officer such as bonus and etc. as the performance
9. จัดหางบประมาณเพื่อมาทำงานแบบบูรณาการกับหน่วยงานอื่น เช่น กรมส่งเสริมการเกษตร กรมพัฒนาที่ดิน ในการพัฒนาเพิ่มผลผลิตและปลอดภัย  
- Providing budget to respond with the other agencies such as Department of Agriculture Extension , Land Development Dept. in order to increase crop yield and food safety



## Results

Output per cropped area per (\$/ha)=368\$  
Output per unit irrigated supply (\$/m<sup>3</sup>): 0.0664  
Annual relative water supply: 6.2  
Annual relative irrigation supply: 1.0  
Water delivery capacity : 341%  
Percentage of O&M collected (%):  
Annual Project irrigation Efficiency(%): 61  
Annual Command Area Irrigation Efficiency (%):40

## Major Problems

1. Uncompleted infrastructure system
2. Low field irrigation efficiency
3. Low agricultural production
4. Irrigation water drained out of the command area
5. No Regulating Reservoirs in the command area
6. Lack of communication facilities and procedure
7. Poor physical condition of lower level canal system
8. Insufficient water control and measurement

## Vision

To ensure enough water for irrigation schemes, reduce water fee for increasing income for all the farmers and be sustainable management.

## Objective

- To improve existing irrigation area
- To rehabilitate and recover irrigation area
- To empower farmer water user groups

## Strategy

- To rehabilitate existing irrigation infrastructures
- To extent irrigation areas
- To strengthen capacity building of FWUC and WUGs
- To strengthen O&M

## Cost estimation

- To rehabilitate existing irrigation infrastructures:  
2,850ha x 350\$= 997,500\$
  - To extent irrigation areas:  
7,150ha x 800\$=5,720,000 \$
  - To strengthen capacity building of FWUC and WUGs  
200,000\$ for 5 years
  - To strengthen O&M  
500,000\$ for 5 years
- Total: 7,417,500\$**